



Prepared for:
North Brookfield Downtown Development Committee
215 North Main Street
North Brookfield, MA 01535
www.northbrookfield.com



Top of Horse Pond Facing Doane Pond by Chris Marinin

Dear Reader,

Thank you for taking the time to read through this Strategic Plan for Downtown North Brookfield! We have really enjoyed our time here working on this project over the past year. The Downtown Development Committee was born to help guide the revitalization of the downtown corridor to compliment the renovation of the Historic Town House project.

Several other small projects have gained momentum since this project originated and we all look forward to seeing what is in store for this small but mighty town in Central Massachusetts. The cultural history is rich, the rural lifestyle is appreciated and the land is stunning.

Before you know it you will have a vibrant and walkable downtown that is both healthy and age friendly. A Town House that stands tall and proud and a Town Common that hosts so many events you'll have trouble finding a parking spot. We wish you nothing but the best and feel privileged to have worked on this plan with you.

Sincerely,

Kerrie Salwa Principal Planner CMRPC



The Central Mass Regional Planning Commission was brought on by the Town of North Brookfield through the DLTA (District Local Technical Assistance) Program in February of 2019 to assist in the creation of a community Strategic Plan.

| SECTION 1: GET TO KNOW US | Pg. 4 |
|---|--------|
| Location Pg. 5 Trending in North Brookfield Pg. 6 Community Vision Pg. 7 | |
| SECTION 2: BUILD WITH US | Pg. 8 |
| The Process Pg. 9 Engagement Pg. 10 Community Survey Results Pg. 11 Building on Previous Plans Pg. 12 | |
| SECTION 3: THE PLAN | Pg. 13 |
| Strategic Goals Pg. 14 Walkable Downtown Pg. 15 Connected Trail System Pg. 20 | |
| Town House Revitalization Pg. 22 | |
| Downtown Development Pg. 25 | |
| Business Development Pg. 28 | |



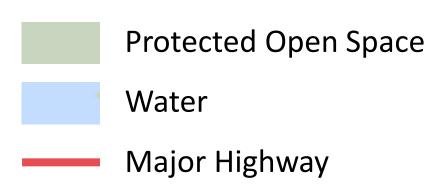
SECTION 1:

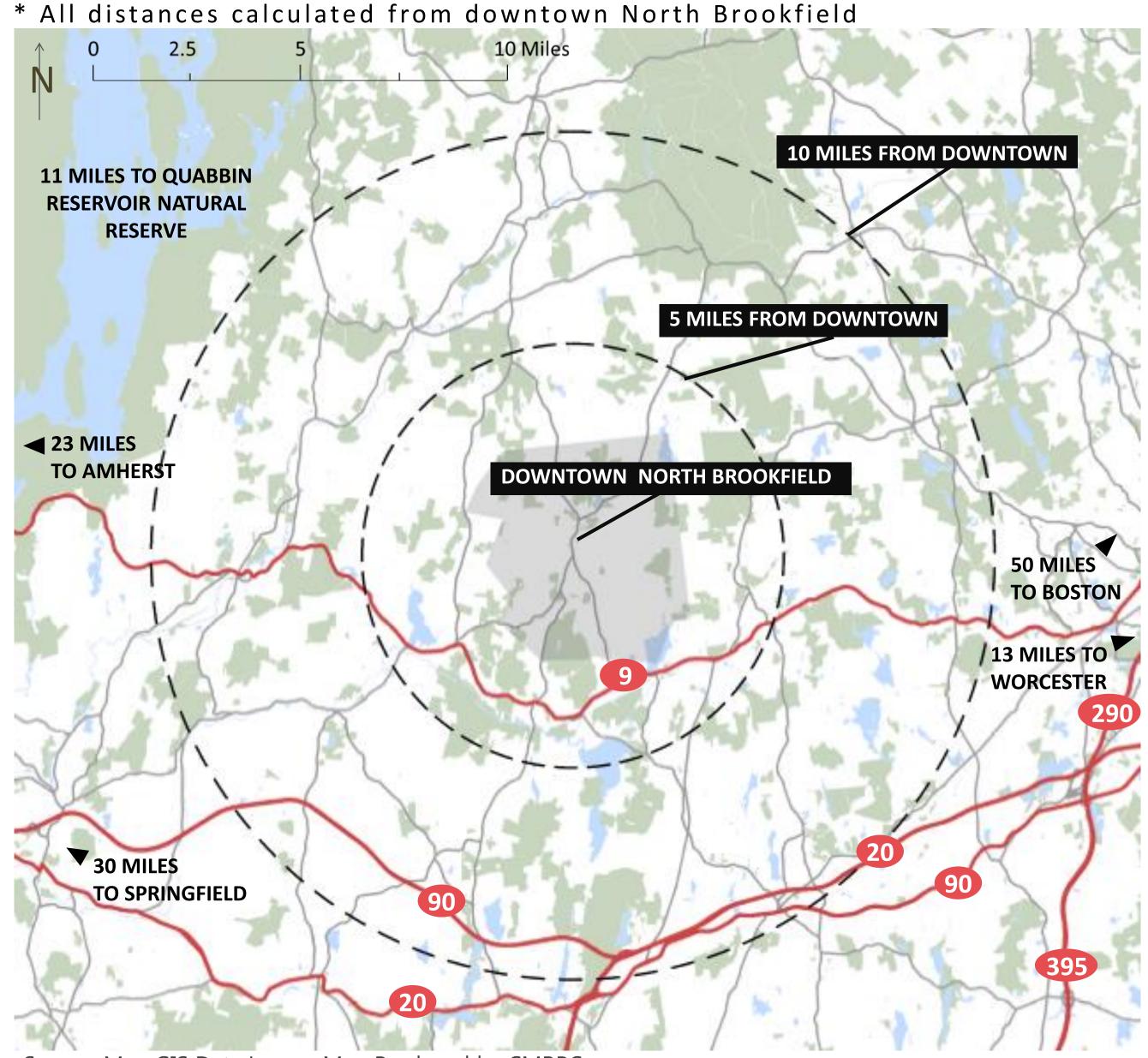
GET TO KNOW US

In this section we introduce you to our community, its context in the region, the trends we see in our population, and our vision for the future.

LOCATION

North Brookfield is located in Southern Worcester County in the center of historic Massachusetts, bordered by West Brookfield, in the west, New Braintree and Oakham in the north, and Brookfield and East Brookfield, in the south. North Brookfield is only 40 minutes from Worcester and 1.5 hours from Boston via Route 9. There are a number of protected and recreational green spaces within minutes of downtown, and the Quabbin Reservoir Natural Reserve is only 30 minutes away.





Source: MassGIS Data Layers, Map Produced by CMRPC

TRENDING IN NORTH BROOKFIELD

COMMUNITY SNAPSHOT

97% white

Ownership/rental percent: 70%/30%

Housing: 87% occupied

OVERALL INCOMES ARE RISING

The over all medium income increased from \$57,143 to \$73,000 (27%) between 2009 and 2017.

American Community Survey

FAMILIES WITH PRE-SCHOOL AGED CHILDREN ARE INCREASING

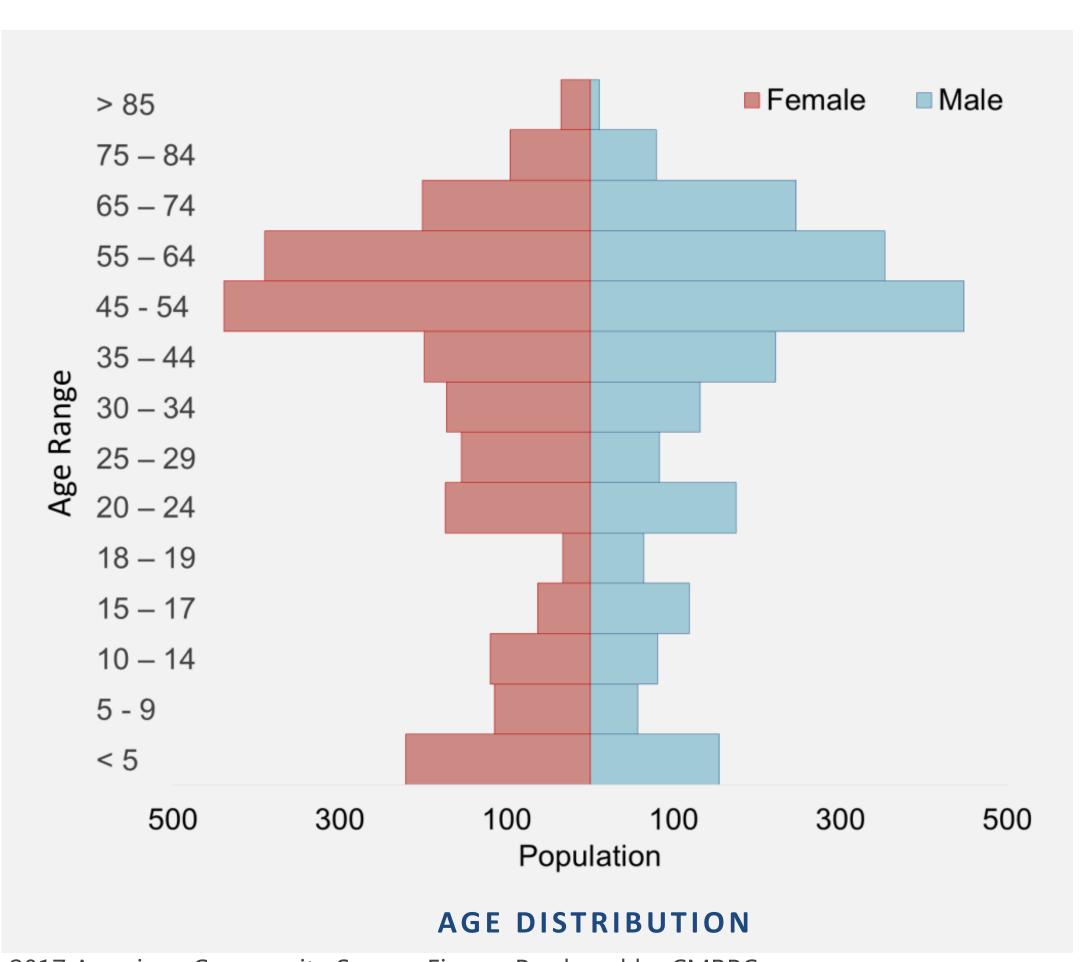
The percent of households with children under 6 years old increased by 30% between 2009 and 2017.

American Community Survey

A LARGE AGING POPULATION WITH FIXED INCOMES

The median yearly income of adults over 65 in North Brookfield (\$47,000) is almost half that of younger adults (\$81,000 - \$83,000). Over 500 citizens (11%), receive social security, and over 300 (6%) receive retirement income.

2017 American Community Survey



2017 American Community Survey, Figure Produced by CMRPC

COMMUNITY VISION

The town of North Brookfield has uncovered something beautiful through this planning initiative. We have done this by working together, by devoting hours-upon-hours of personal time, and by sharing suggestions and dreams out loud. Our community has taken on everything thrown at us in the planning process with open arms. The town of North Brookfield and CMRPC have come up with this strategic plan, which we hope will guide our community in the direction we have all been longing to go. At the end of the day the question that comes to mind is, 'why not North Brookfield'? This plan lays out the process, the goals, and the resources available to create the downtown our community envisions!



North Brookfield Congregational Church By Melissa Magario



SECTION 2:

BUILD WITH US

In this section we describe the community process that took place in order to craft this strategic plan. Engaged citizens have donated there time and energy to attend public meetings, respond to surveys, and collectively design a path forward for North Brookfield.

THE PROCESS

14 MONTHS IN THE MAKING!



Resident input by CMRPC

In July of 2018, members of the Friends of the Town House, the North Brookfield Architectural Board and a representative of the Quaboag Valley CDC met with CMRPC at the North Brookfield Senior Center. The Friends had already been through the ringer trying to raise, not only funds, but awareness for the endeavor to restore the old Town House.

Out of this initial meeting the
Development Committee formed,
with the idea to establish a
Downtown strategic plan. This plan
would promote growth in the
downtown corridor, compliment all
the hard work being done at the
Town House, and provide a road map
for North Brookfield's future. The
DDC was formed with representation
from both the Town House and the
Theater group.

The formation of the DDC set the plan in motion. DLTA funding was used to bring on CMRPC to develop the Downtown Strategic Plan along with the Downtown Development Committee. After several DDC meetings, public meetings, public outreach and analysis, the results of CMRPC and the DDC's findings were complied and presented.

Multiple other projects have stemmed from this undertaking and will be implemented for the years to come.



Committee Meeting By CMRPC

ENGAGEMENT TOOLS

- Introductory meeting with interested parties
- Town House and downtown walking tour
- Downtown DevelopmentCommittee public meetings
- Online survey introduction at May fest
- Business and property owner public meeting
- Physical mapping and data analysis

ENGAGEMENT

MEETINGS WITH THE COMMUNITY AND STAKEHOLDERS

| 08.29.18 | Tour of the North Brookfield Town House |
|----------|---|
| 09.10.18 | Meeting with DDC |
| 10.15.18 | Meeting with DCD |
| 11.02.18 | Historic Preservation Meeting re: North Brookfield |
| 11.5.18 | Complete Streets introduction meeting |
| 11.29.18 | Meeting with Commercial Realtors to discuss North Brookfield |
| 02.4.19 | Meeting with DDC DLTA proposal |
| 02.15.19 | Meeting with DDC DLTA approval |
| 04.10.19 | Walking tour of North Brookfield (Photos/Claire) |
| 05.03.19 | Meeting with DDC |
| 05.22.19 | Meeting with Downtown Business/Property Owners |
| 07.25.19 | Meeting with Mass Development Re: North Brookfield |
| 08.27.19 | Meeting with Greater Worcester Community Foundation |
| 08.29.19 | Meeting at North Brookfield Senior Center Re: Age/Dementia Friendly |
| 09.05.19 | Meeting with Mass Development Re: Brownfields/North Brookfield |
| 09.17.19 | Meeting with Commercial Realtor re: North Brookfield |
| 09.20.19 | Meeting at Preservation Mass for North Brookfield Project |
| 10.07.19 | Meeting in North Brookfield to discuss possible funding opportunities |
| 11.18.19 | Meeting in North Brookfield to review Strategic Plan |
| | |



Resident Input by CMRPC

SURVEY RESULTS



WHAT IS YOUR FAVORITE ASPECT OF NORTH BROOKFIELD?

- Small town feel
- Friendly, close-knit, and supportive community
- Atmosphere, scenery, natural beauty
- Low crime
- Peaceful and quiet
- Good town services
- Good schools



WHAT IS YOUR LEAST FAVORITE ASPECT OF NORTH BROOKFIELD?

- No gas station
- Lack of businesses and amenities
- Poor road and sidewalk conditions
- High taxes
- Deteriorating properties
- Few cultural opportunities for young people
- Lack of activity and growth downtown

Source: 2019 CMRPC North Brookfield Community Survey



TRAIL SYSTEMS USE

56% would be more likely to use trails in North Brookfield if they were better marked

19% use walking trails in North Brookfield *more than once a month*

37% *never* use walking trails in North Brookfield

Source: 2019 CMRPC North Brookfield Community Survey

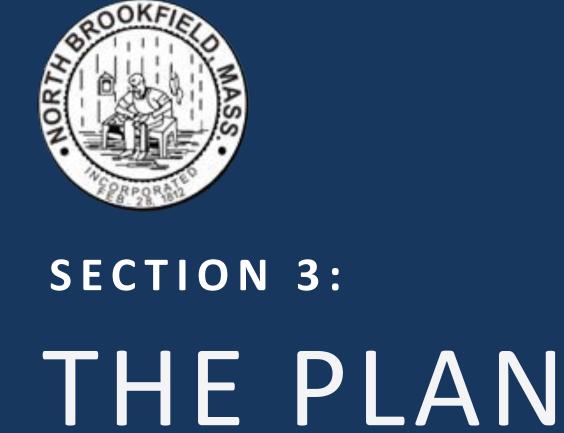
Source: 2019 CMRPC North Brookfield Community Survey

BUILDING ON PREVIOUS PLANS

The town of North Brookfield has engaged in a number of planning efforts across the years. What follows is a historic record of the plans previously used in our community.

- 2007 North Brookfield Master Plan
- 2008 North Brookfield Open Space and Recreation Plan
- 2015 North Brookfield PDA Analysis
- 2015 North Brookfield Zoning Assessment





This section presents the plan that was the culmination of months of work from numerous dedicated volunteers and administrators in our community. It outlines our goals, what we plan to do to achieve them and provides a road map for our future growth.

STRATEGIC GOALS



WALKABLE DOWNTOWN

"Walkable streets encourage
business activity, generate
greater tax revenue per acre and
offer a higher return on
investment."
- Strong Towns



CONNECTED TRAIL SYSTEM

"Trails can generate business,
impact and create new jobs,
attract visitors and increase
property values"
- Headwater Economic Review



TOWNHOUSE REVITALIZATION

"The best way to sell your community is to know your cultural back story"

-Main Street USA



DOWNTOWN DEVELOPMENT

"We want a community with
roads as strong as our businesses,
parks as beautiful as our children
and a downtown as tall as our
imagination"
- Laura Miller, APA



BUSINESS INVE<u>STMEN</u>T

"Investment should work

organically. Like ripples caused by
a pebble tossed in a pond,
growth keeps expanding and
creating new momentum."

- Planning Magazine



"Walkable streets encourage business activity, generate greater tax revenue per acre and offer a higher return on investment." - Strong Towns

Downtown Streetscaping

- 1 Traffic Circle
- 2 Rapid Flashing Crosswalk
- 3 Pedestrian Amenities
- 4 Bike Racks
- 5 Bike Lanes
- 6 Side Parking
- Rear & Shared Parking
- 8 Streetscaping



Source: CMRPC

North Main Street CLOSE UP



The Common Project

THE SITE AS IT IS TODAY



The Common as of 2019 by CMRPC



Parking Strategy

LEGEND

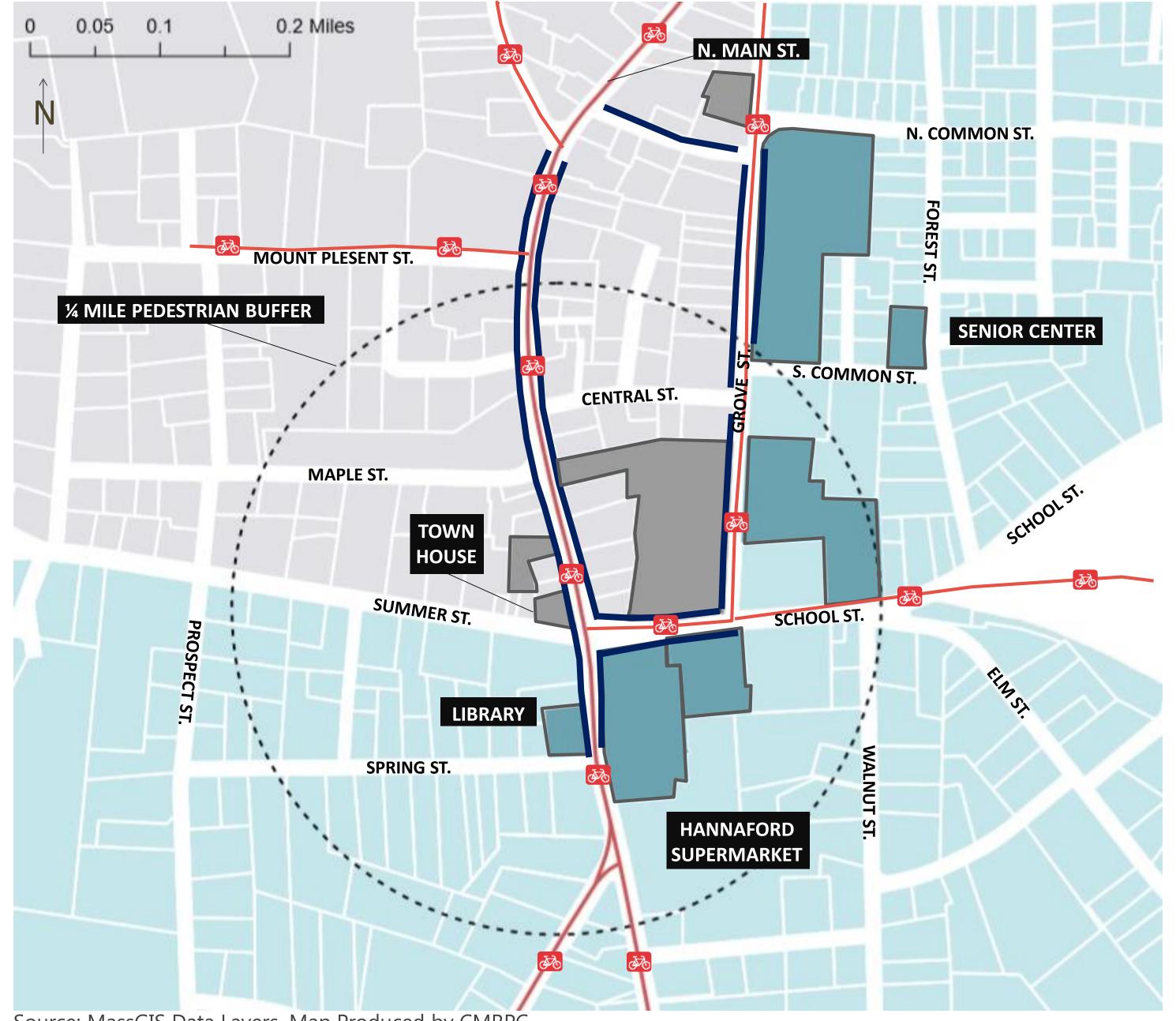
Bike Lane (Proposed)
On-Street Parking

---- ¼ Mile Pedestrian Buffer

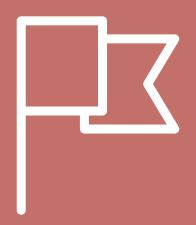
Area of Interest for Parking Lot

No Vehicle in over 12% of Households

Less than Median \$50,000 Yearly Income



Source: MassGIS Data Layers, Map Produced by CMRPC



CONNECTED TRAIL SYSTEM

"Trails can generate business, impact and create new jobs, attract visitors and increase property values"

- Headwater Economic Review

Trail Network

LEGEND

Walkable Street with Bike Path

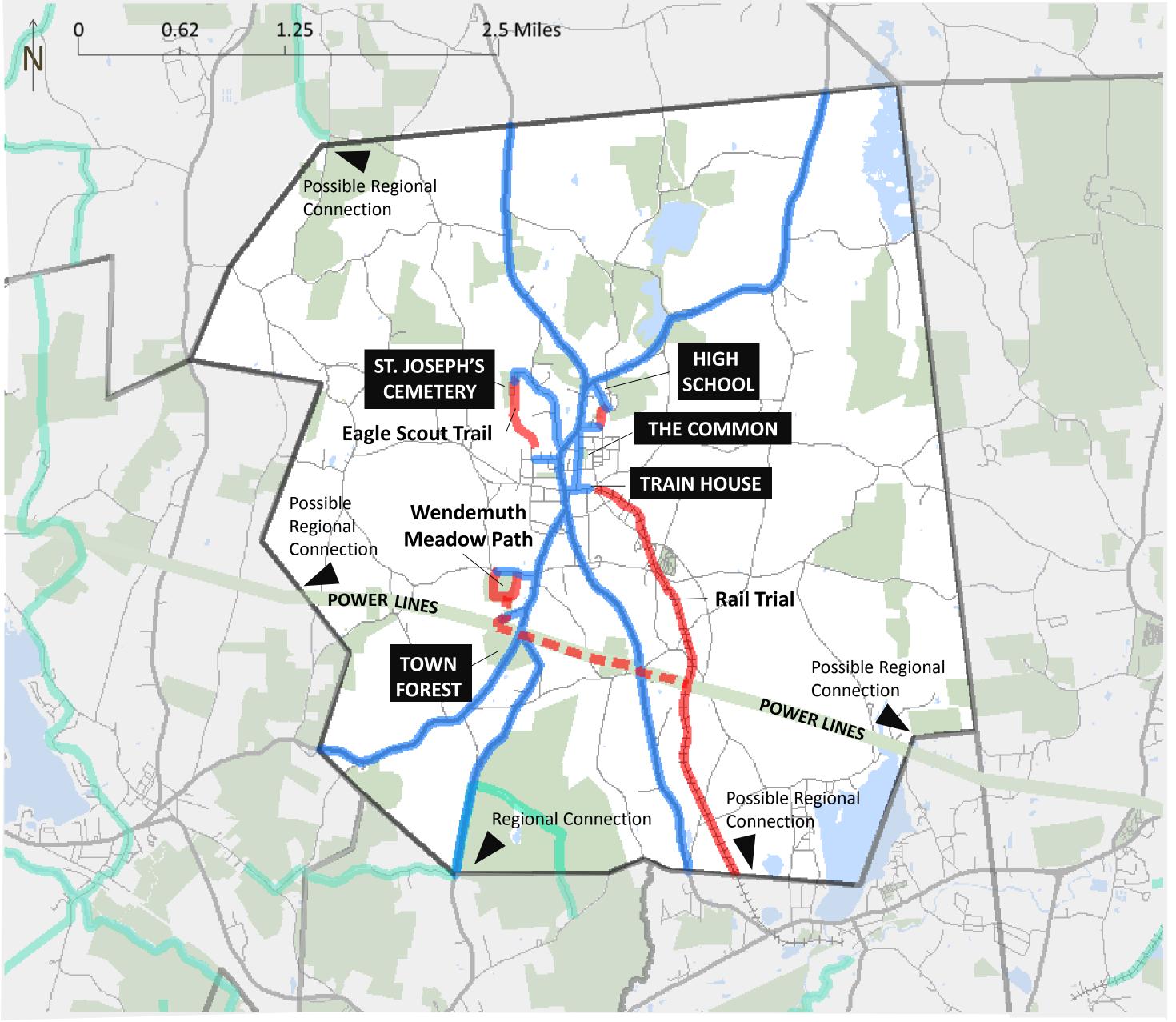
Existing Trail or Corridor

Proposed Trail

Existing Regional Trail Network



Trail Head at the Train House By CMRPC



Source: MassGIS Data Layers, Map Produced by CMRPC, Based on Community Input

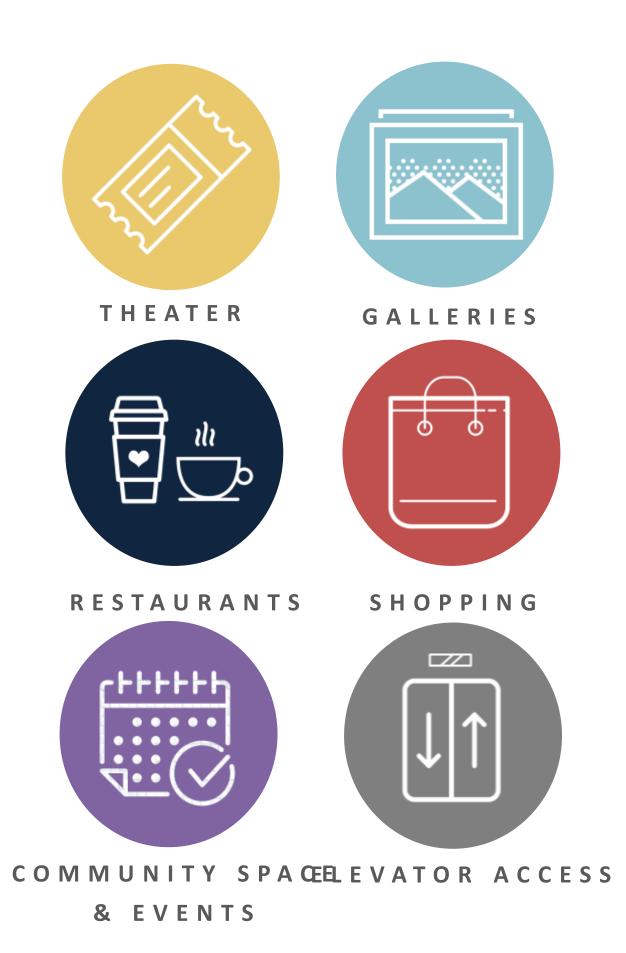


TOWNHOUSE REVITALIZATION

"The best way to sell your community is to know your cultural back story"

- Main Street USA

Town House Creative Life Center 2020





The Town House By CMRPC

PUBLIC FEEDBACK

"Very exciting! Loved the tour and performances to be able to see inside the wonder that is waiting to be renovated and hopefully reintroduced to the community"

"I like the idea of an arts/cultural/community center. I think it's very important to use the historical building"

"I think the new paint job looks gorgeous"

"It's ok as long as it's not costing the town a lot of money that would raise taxes"

"I think it is a wonderful plan. It improves the look of Main Street. Hopefully this will encourage small business to move in"

"Amazing building and worthy undertaking, but I worry about the ROI"

"I really like the direction they are heading"

"Love it, very impressed"

"Fully support"

"Can't wait for it to be open and used again"



DOWNTOWN DEVELOPMENT

"We want a community with roads as strong as our businesses, parks as beautiful as our children and a downtown as tall as our imagination"

- Laura Miller, APA

The Downtown Area

LEGEND

Commercial Buildings

Industrial Buildings

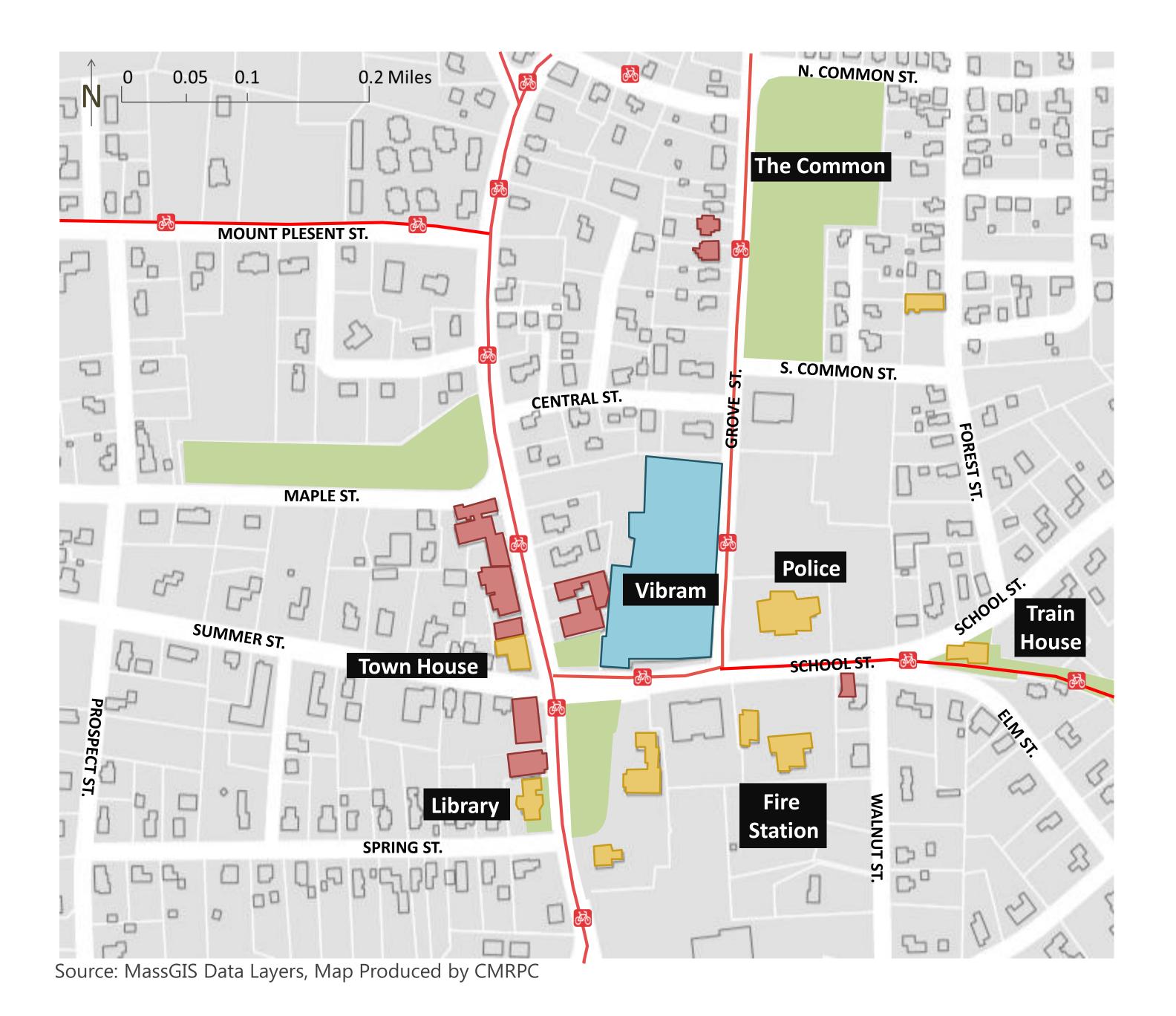
Community Buildings

Downtown Greenspace

Proposed Bike Lane



North Main Street Shop Fronts by CMRPC



Zoning

Central Business (BC)

General Business (BG)

Industrial (IND)

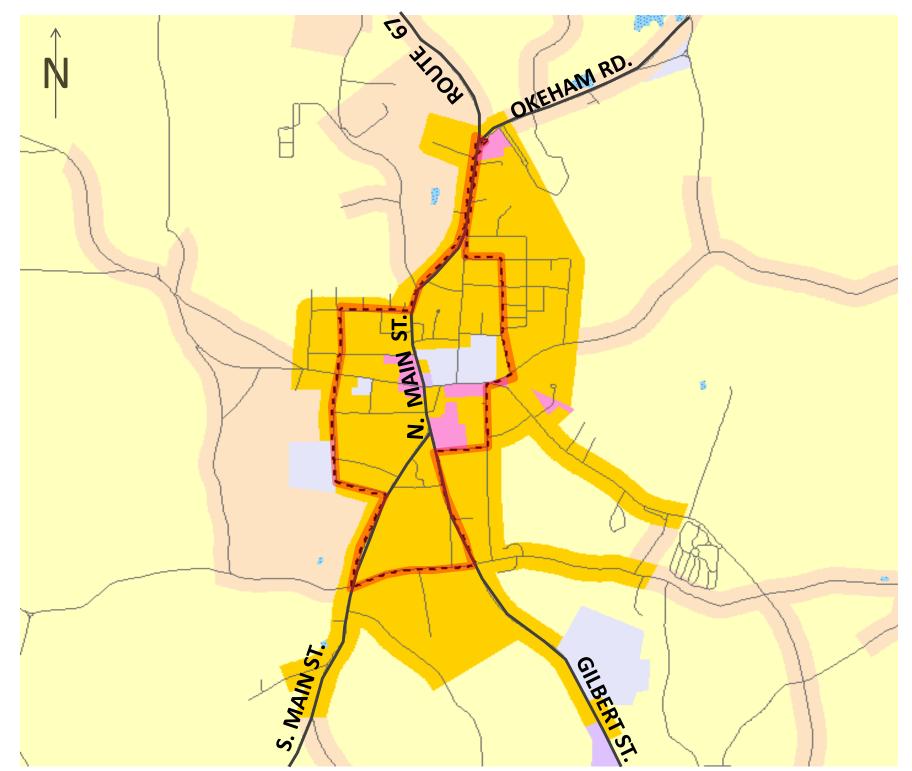
Central Residential (R-11)

Open Residential (R-30)

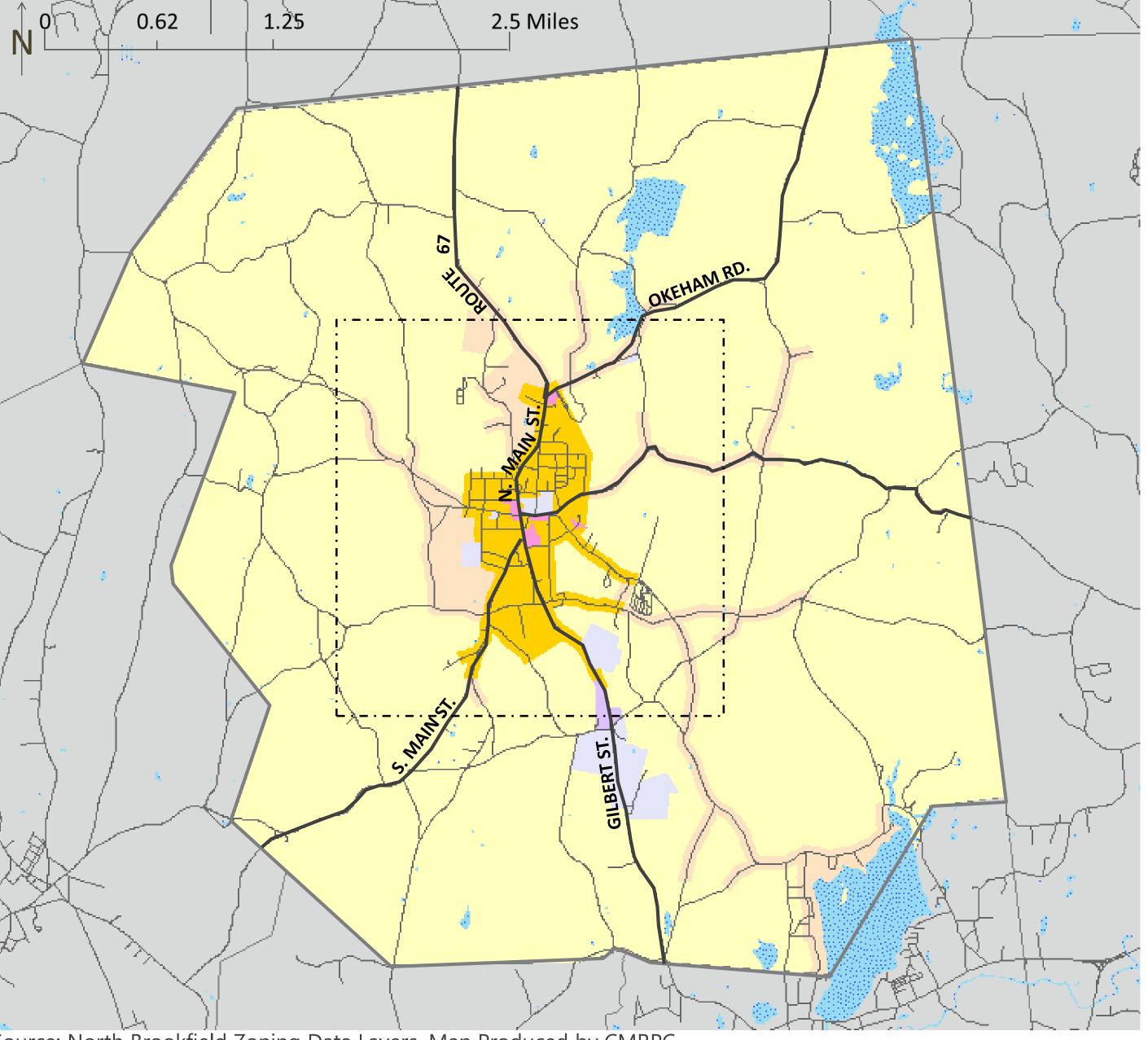
Rural Residential (R-66)

Downtown Overlay (OD 212)

Water Bodies



Source: North Brookfield Zoning Data Layers, Map Produced by CMRPC



Source: North Brookfield Zoning Data Layers, Map Produced by CMRPC
To see detailed zoning information visit: https://www.northbrookfield.net/planning-board/pages/town-bylaws



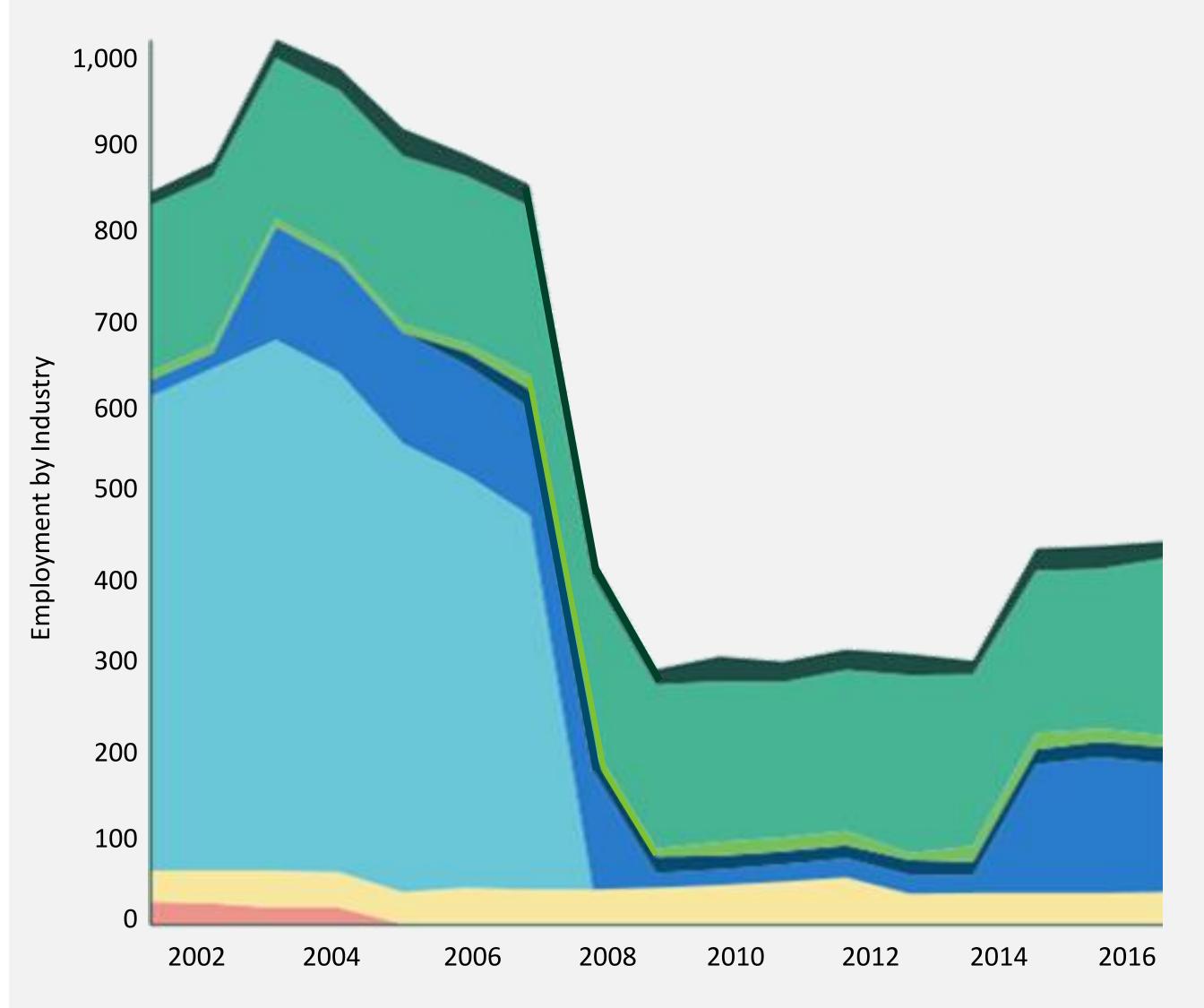
BUSINESS INVESTMENT

"Investment should work organically. Like ripples caused by a pebble tossed in a pond, growth keeps expanding and creating new momentum." - Planning Magazine

Employment in North Brookfield

2001 - 2016

- Construction
- Information
- Other Service
- Public Administration
- Agriculture, Forestry, Hunting
- Manufacturing
- Wholesale and Retail
- Transportation, Warehousing, Utilities
- Real-estate, Rentals, Finance
- Technical, Management, Administrative, Waste
- Education, Social and Health Services
- Arts, Entertainment, Food Service



North Brookfield's jobs are concentrated in the Education, Social and Health Services Industries and Whole Sale Industry, which has seen notable growth since 2008.

(Source: Executive Office of Labor and Workforce Development (EOLWD) 2001-2016, Map Produced by MAPC Data Common. Find more at datacommon.mapc.org)

Businesses in North Brookfield by Land Use

TOP 10 WAYS TO ATTRACT INVESTMENT

- Have an online presence
- Create a compelling story
- Know your community's culture
- Figure out your unique selling point
- Keep young talent from leaving
- Elect leaders who put the community first
- Make workforce development a priority!
- Focus on local growth and reinvestment
- Find ways to help start-ups get access to capital
- Diversify, diversify, diversify



Possible Future Resources

Available Resources

- MDI (Mass Downtown Initiative) Program
- Mass Development
- CDBG (Community Development Block Grant)
- Sign and Façade Program
- Quaboag Valley CDC
- MOBD (Mass Office of Business Development)
- Chamber of Commerce
- GWCF (Greater Worcester Community Foundation
- USDA (United States Dept. of Agriculture)
 www.mass.gov/communityconnector



Conclusion

North Brookfield has already become a better version of itself. This strategy focuses first on a culmination of several different groups working together to make their hometown something special. A movement like this is not one that comes easy and the residents of North Brookfield have stayed laser focused on the goals and have never once dared to utter the words 'that can't be done'. They are going to make smart small steps that will have a big impact and go on to shape the larger, more ambitious goals built most importantly, they are going to build this together and want you to be part of it!



Long View Farm Studios by CMRPC

Special Thanks To

MEMBERS FOR THEIR TIME AND COMMITNMENT

Sheila Orsi, Chair, Downtown Development Committee
April Messenger, Downtown Development Committee
Marilynn Borst, Downtown Development Committee
John 'Jack' Mcclintock, Downtown Development Committee
Ethan Melad, Downtown Development Committee

Mark Smith, North Brookfield Chief Of Police

Jim Buzzell, Friends of the North Brookfield Town House Bonnie Milner, Friends of the North Brookfield Town House Marilynn Borst, Friends of the North Brookfield Town House

Dale Kiley, North Brookfield Board of Selectmen



Cemetery Wallon Bell By Melissa Magario



SECTION 4:

GOALS

This section lays out goals for the future that are crucial to achieving this plan. It also designates a timeline for achieving our goals and notes the responsible person or entity. This section of the strategic plan can be a reference for us moving forward.

Walkable Downtown

| What | Who | When |
|---|-----|------|
| Continue working with the Complete Streets Program and consider becoming applying for future Safe Routes to School funding to make infrastructure improvements and make village centers more walkable/bikeable. | | |
| Consider passing the Community Preservation Act (CPA) as a means of funding improvements in historic Main Street buildings. | | |
| Continue work on making public space more attractive by using flower boxes, decorations, appropriate fencing where needed, and other landscaping improvements. | | |
| Take advantage of Place Making and Pocket Park construction opportunities provide throughout the state and with local agencies. | | |
| Research the potential for shared Commercial/Industrial space in North Brookfield. Connecting established businesses with start-ups could be a great opportunity to foster growth. | | |
| Work with CMRPC and the Executive Office and Energy and Environmental Affairs to obtain Green Community status. | | |

Connected Trail System

| What | Who | When |
|--|-----|------|
| Work to create an online and easily accessible trail map that shows the connection of all the working trails as well as the ones planned for the future. | | |
| Consider forming a North Brookfield Recreational Committee to coordinate branding, marketing and supporting recreational and cultural events. | | |
| Continue to promote and encourage participation in trails to help bolster the local economy and connect with regional trails to advance visitors using a symbiotic strategy. | | |
| Incorporate climate change preparedness into all of your community plans. The Municipal Vulnerability Preparedness Program is a great start. | | |
| Continue to promote and support an Age Friendly/Healthy Aging inclusion into your trail building plans. | | |
| Incorporate your Hazard Mitigation findings when building out your trail system. | | |
| Ensure that the trails being built have both proper signage and safe and accessible entrances/exits. | | |
| Continue to foster the relationship between the town and schools in North Brookfield. Establishing this connection will be timeless and will provide a first hand knowledge that the students can be proud of. | | |

Town House Revitalization

| What | Who | When |
|--|-----|------|
| Continue working closely with the Friends of the Town House and support their efforts moving forward. This can be done by attending their meetings, sharing any posts or publicity they release, discussing their advancements with other members of your community. | | |
| Use the history of the Town House as your North Brookfield story or backstory. This property is not only historic but has had a seasoned past. Use that story to bring it into the future. XXXX XXXXX, The Three Stooges, etc. | | |
| Foster the work the Friends of the Town House are doing to create the 2020 North Brookfield Cultural Life Center. This will not only improve and advance your downtown strategy but will also help align all of the goals here in the North Brookfield Strategic Plan. | | |
| Continue to work on funding for the revitalization of the Town House. Becoming a working partner with the Mass Historic Office and Preservation Mass will be a great way to start alert of funding opportunities that may come your way. Sign up for newsletters and notifications of all historic revitalization groups in Massachusetts and New England. | | |
| Explore the possibilities of other buildings downtown that may be of value to this site. Are there buildings connected or nearby that might be an asset to the Town House and the future of the Cultural Life Center. | | |

Downtown Redevelopment

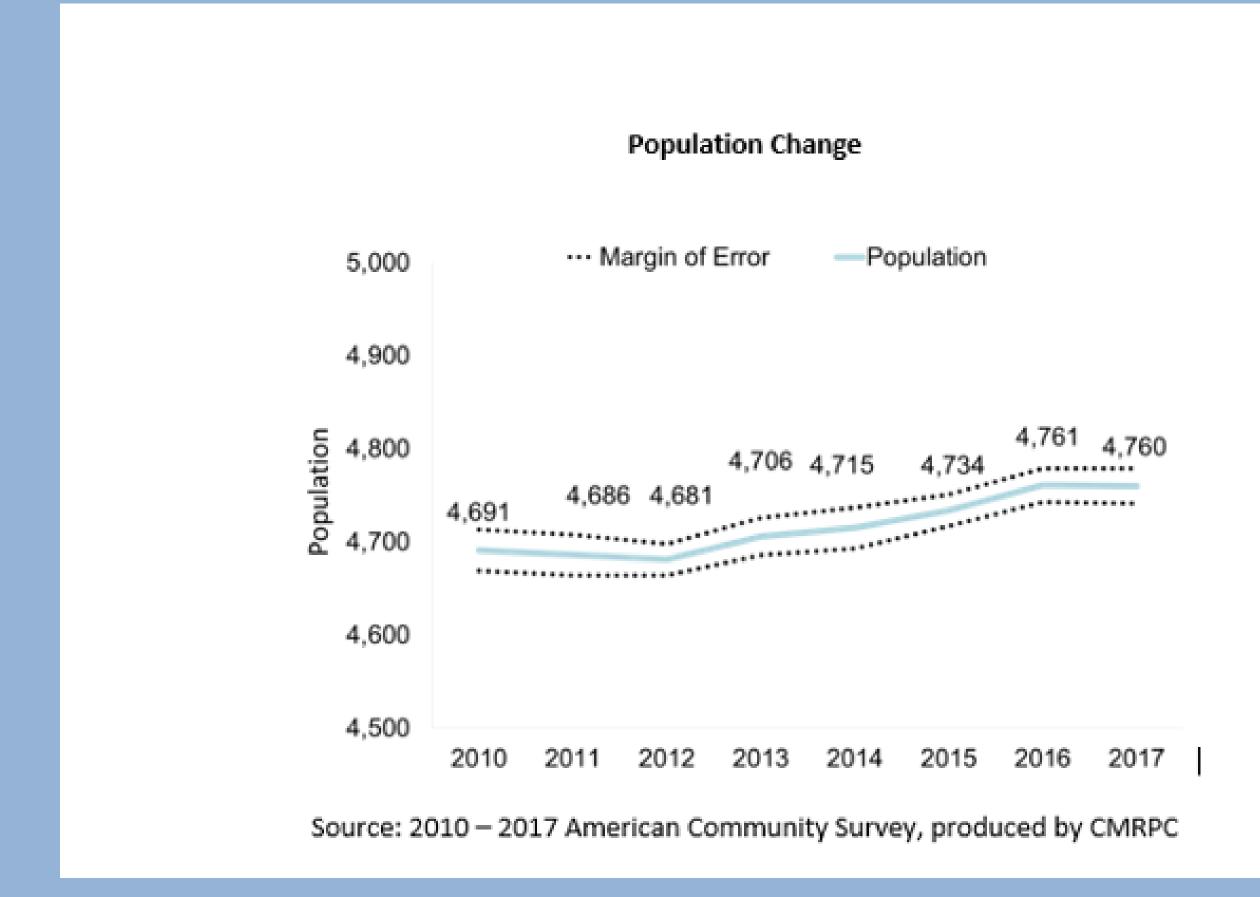
| What | Who | When |
|--|-----|------|
| Work on promoting the possibility of downtown and what simple development initiatives could do to transform the district and exhibit a sense of pride. | | |
| Apply for every grant available that aligns with the scope of your plan. Even if you are denied, keep applying and talking to state agencies about your ideas and advancements to date. | | |
| Work with CMRPC to conduct a blight study (CDBG) of your downtown area. Once a blight study is performed there may be other funding opportunities available. | | |
| Conduct an adaptive re-use/infill study throughout the downtown focus area. | | |
| Examine buildings in and around the North Brookfield Downtown area for a possible mill re-use as incubator space. This could be for retail, art or even a food prep incubator space. | | |
| Keep an active and constantly updated list of what businesses are moving downtown or leaving the downtown focus area. | | |
| Continue searching for areas that would be ideal locations for pop up stores and markets. | | |
| Work on business retention tactics like a business support page or provide classes for businesses owners or property owners downtown. Provide resources to new and home-based businesses (and help home-based businesses locate commercial/retail space if needed.) | | |
| Implement and sign and façade improvement program that can work to update the downtown buildings but keep the towns character. | | |
| Make sure that your zoning by-laws clearly articulate the purpose and intention of your downtown district. They must ensure that desirable uses are adequately defined and provided for in the By-law | | |

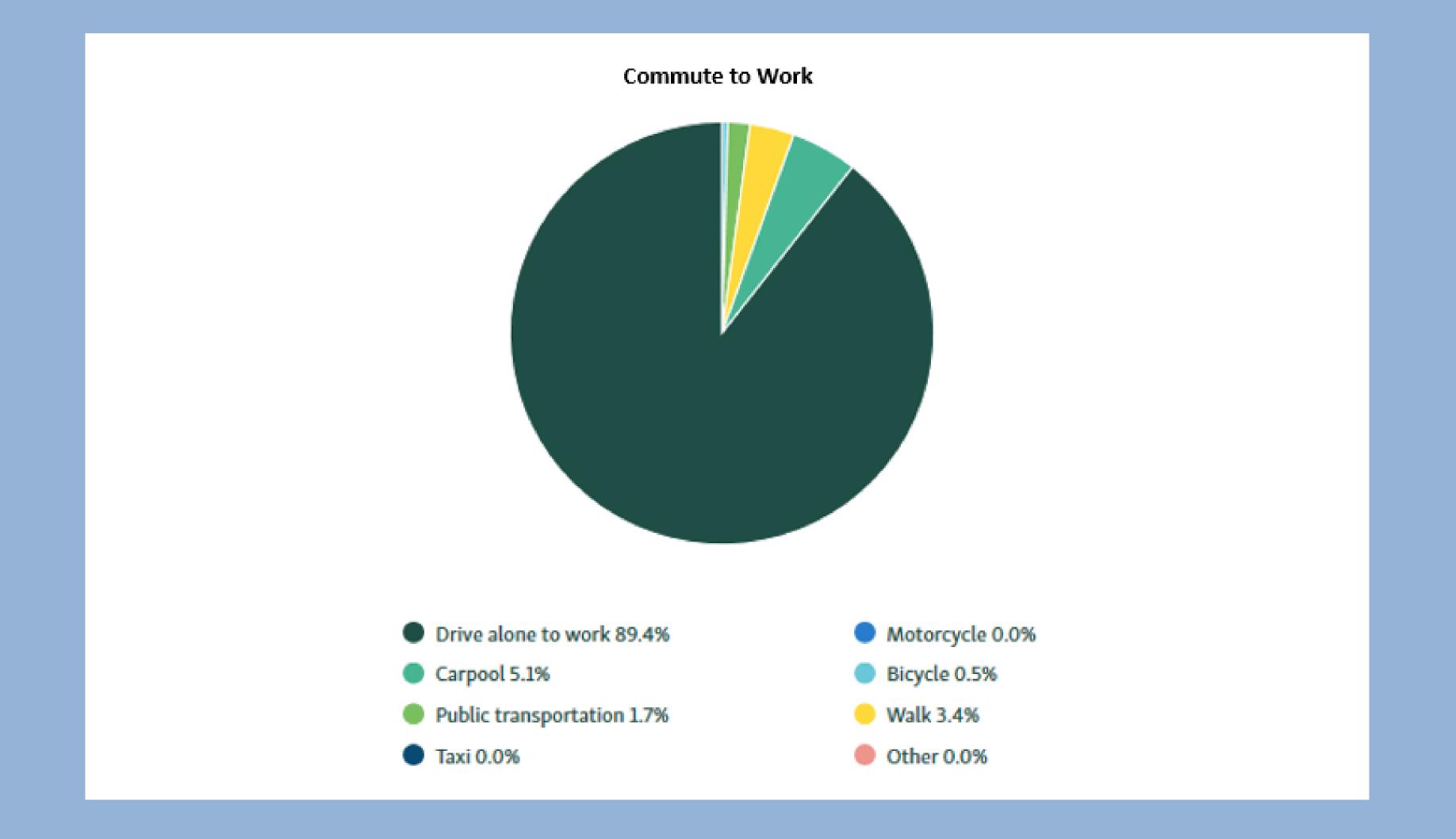
Business Investment

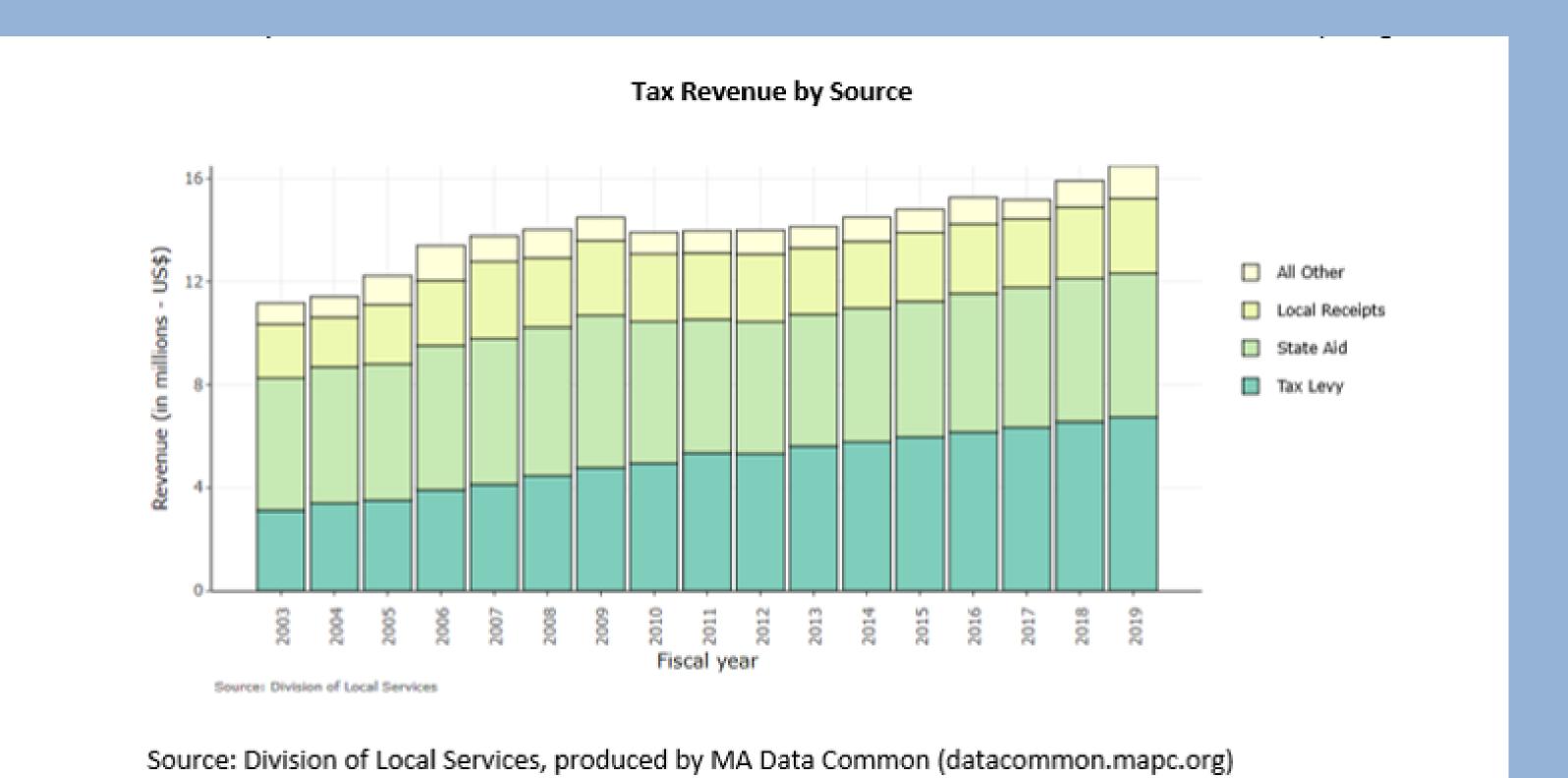
| What | Who | When |
|---|-----|------|
| Create and foster a small business (or all business) group in North Brookfield. | | |
| Start a downtown working group of property owners. | | |
| Store front facade program. | | |
| Create a cohesive marketing plan and materials for North Brookfield to be able to share the messaging of all that is happening and planned for the future. | | |
| Develop a small business permitting guide to show that North Brookfield is a business friendly community. | | |
| Provide employment statistics and data with local employers. Survey the business owners to make sure they are getting the most out of what North Brookfield has to offer. Taking into consideration and suggestions for improvement they may provide. | | |
| Identify assists and barriers to doing business in North Brookfield. | | |
| Build creative partnerships throughout the community. This not only ensures a sense of pride but also could help develop and supply chain that some may not have known existed. | | |
| Update the North Brookfield Master plan. | | |
| Incorporate climate change and the MVP program into future planning projects. | | |

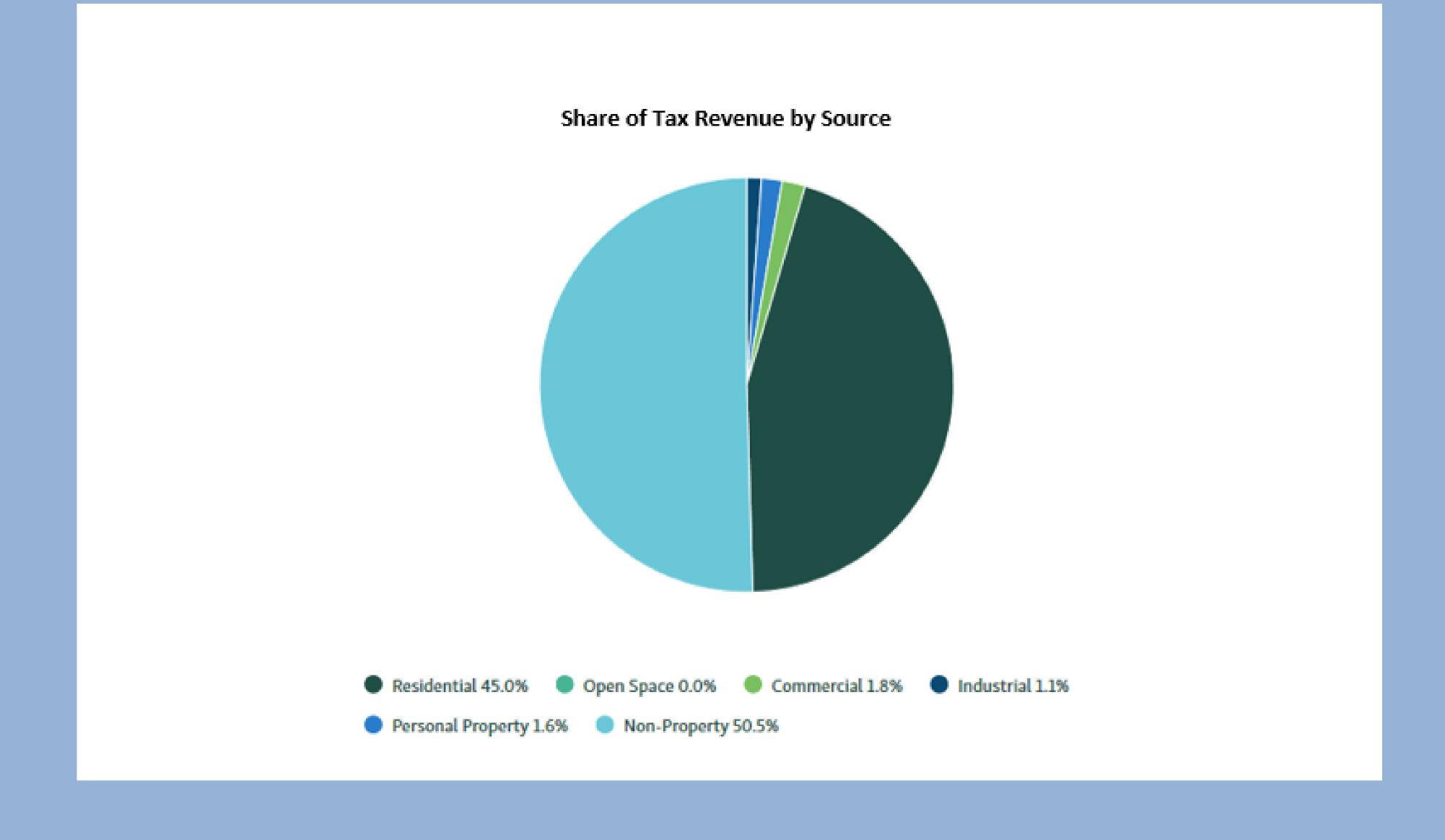


We have provided this appendix to store survey results, figures and resources related to this report.

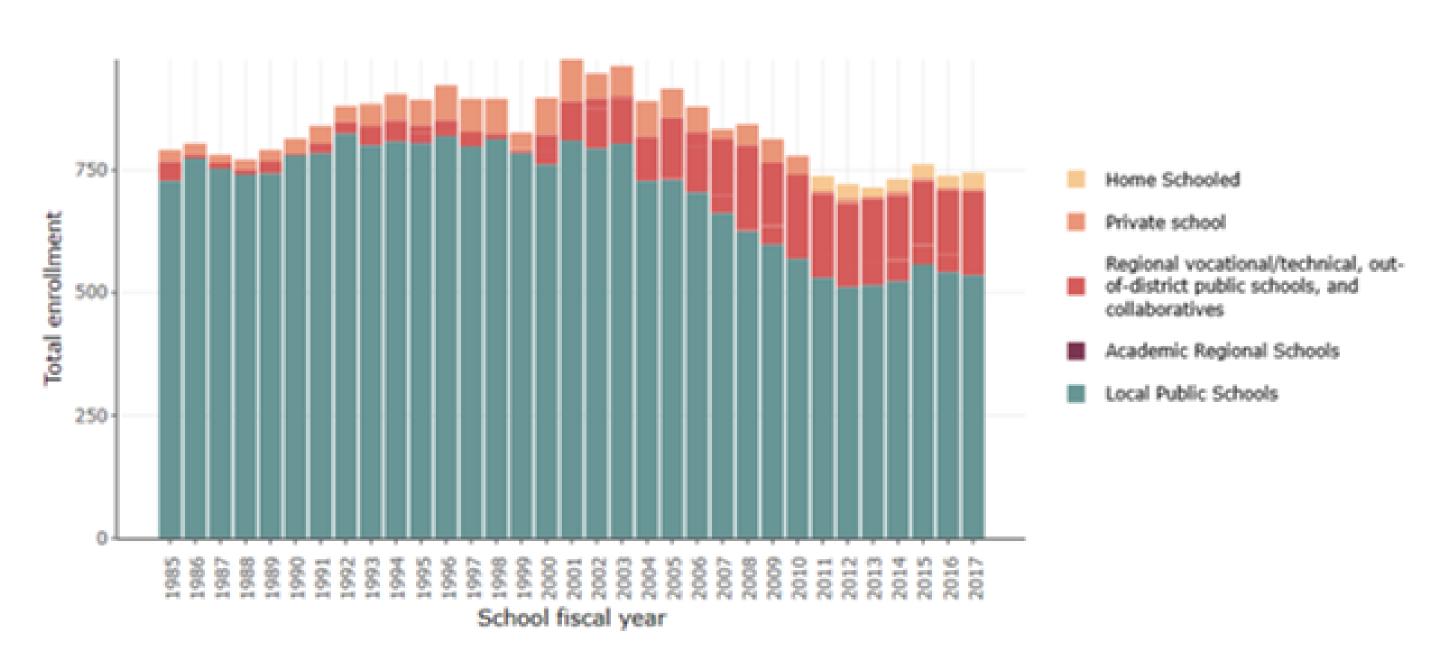






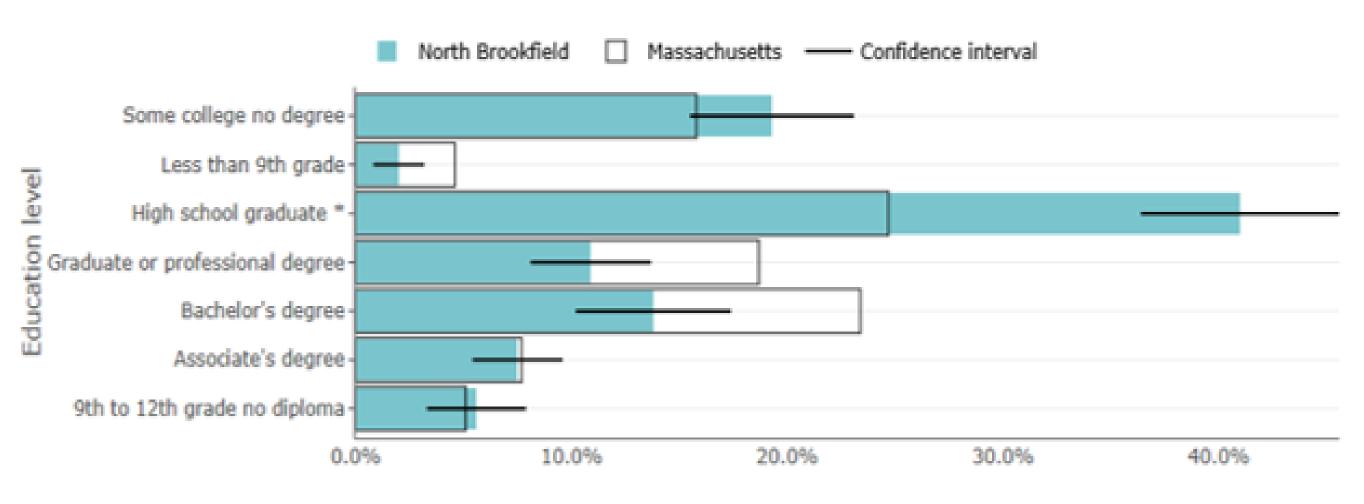






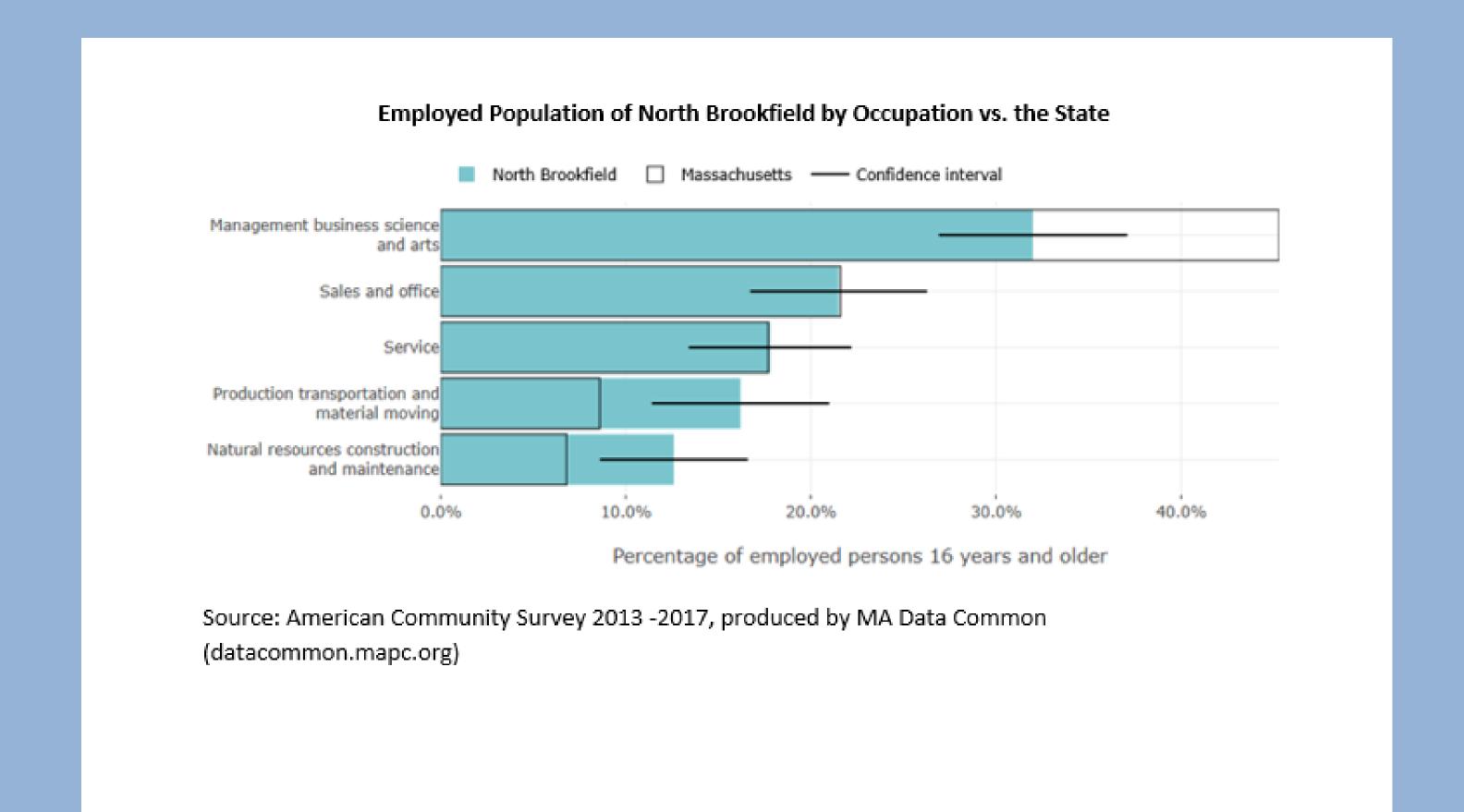
Source: Massachusetts Department of Elementary and Secondary Education, produced by MA Data Common (datacommon.mapc.org)

Educational Attainment among North Brook Field Residents vs. the State

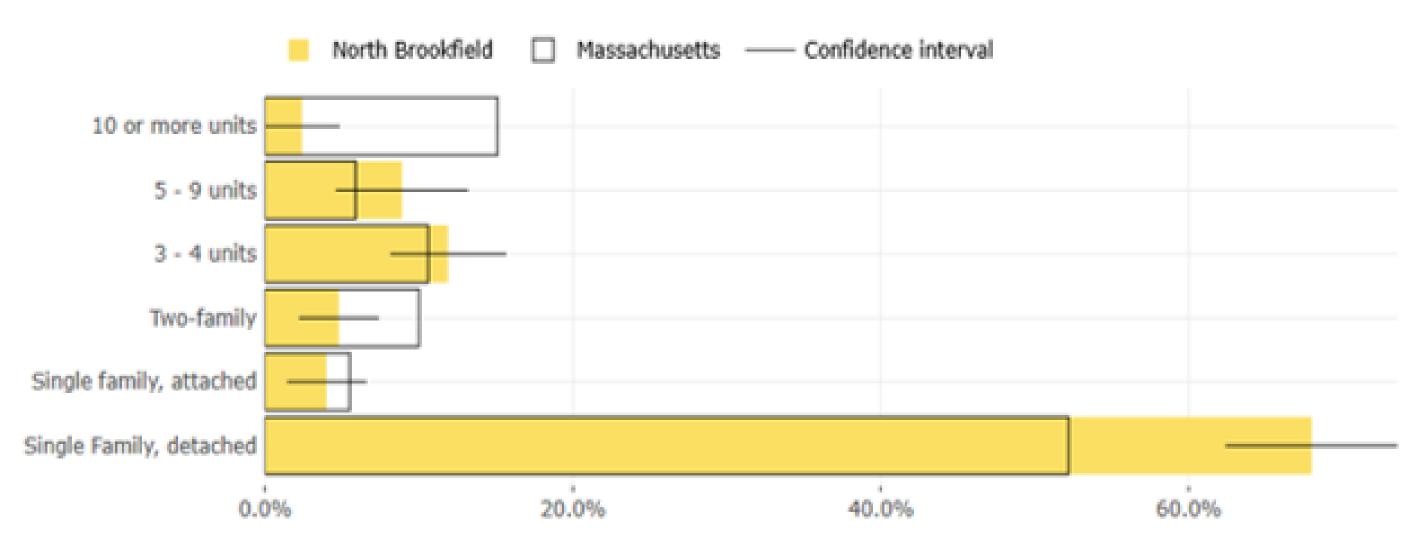


Percentage of population 25 years and over

Source: American Community Survey 2013 -2017, produced by MA Data Common (datacommon.mapc.org)



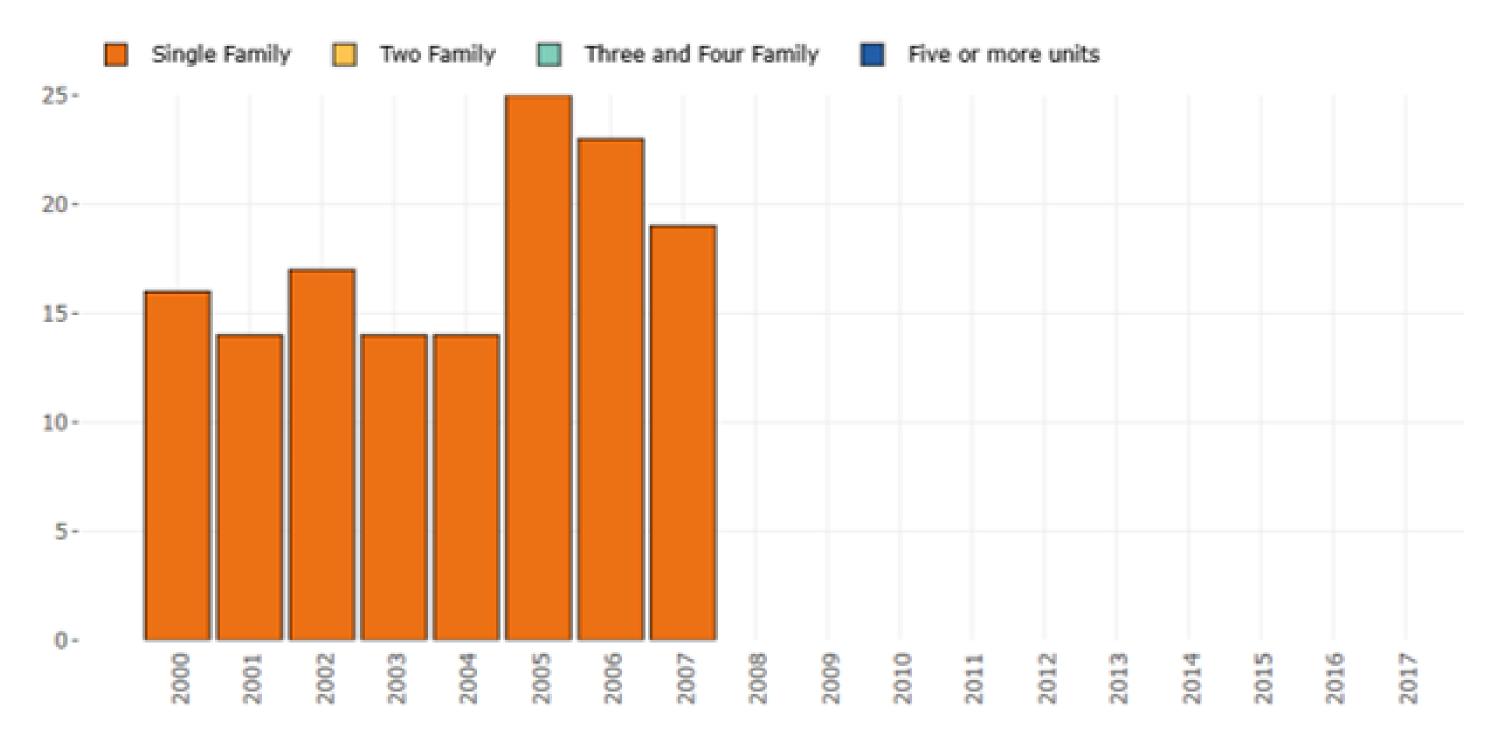
Housing Units by Building Type in North Brookfield vs. the State



Percentage of housing stock

Source: American Community Survey 2013 -2017, produced by MA Data Common (datacommon.mapc.org)





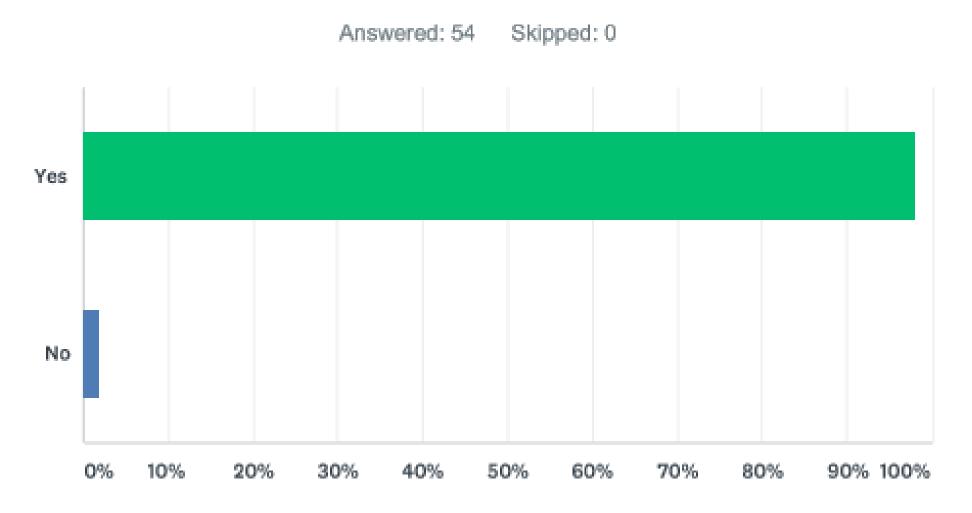
Source: U.S. Census Bureau - Annual Building Permit Survey (Reported and Imputed)

Source: Annual Building Permit Survey, produced by MA Data Common (datacommon.mapc.org)

North Brookfield Community Survey

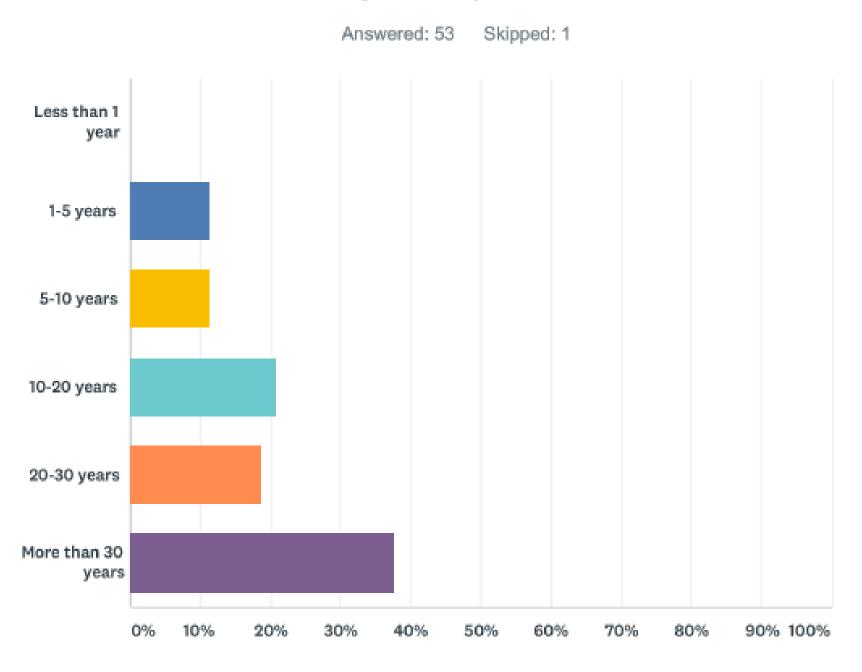
SurveyMonkey

Q1 Are you a resident of North Brookfield?



| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| Yes | 98.15% | 53 |
| No | 1.85% | 1 |
| TOTAL | | 54 |

Q2 If applicable: How long have you lived in North Brookfield?



| ANSWER CHOICES | RESPONSES | |
|--------------------|-----------|----|
| Less than 1 year | 0.00% | 0 |
| 1-5 years | 11.32% | 6 |
| 5-10 years | 11.32% | 6 |
| 10-20 years | 20.75% | 11 |
| 20-30 years | 18.87% | 10 |
| More than 30 years | 37.74% | 20 |
| TOTAL | | 53 |



North Brookfield Community Survey

SurveyMonkey

Q3 What is your favorite aspect of North Brookfield?

Answered: 52 Skipped: 2

| # | RESPONSES | DATE |
|----|---|---------------------|
| 1 | small town culture | 10/10/2019 11:24 AM |
| 2 | the church bells, friendly people, country feel | 10/10/2019 11:21 AM |
| 3 | community members care - a few accomplish so much, so much potential | 10/10/2019 11:15 AM |
| 4 | No stop and go lights, friendly professional, easy to deal with folks, availability of some things, town services are good | 10/10/2019 11:08 AM |
| 5 | small town, friendly people | 10/10/2019 11:05 AM |
| 6 | small town, people pull together, know each other | 10/10/2019 11:04 AM |
| 7 | small community, friendly, good people, rural, environmentally conscious | 10/10/2019 10:54 AM |
| 8 | peaceful, country setting, open waters, livestock | 10/10/2019 10:51 AM |
| 9 | small town | 10/10/2019 10:49 AM |
| 10 | small town where people look out for each other | 10/10/2019 10:47 AM |
| 11 | rural, country town | 10/10/2019 10:45 AM |
| 12 | the small town feel | 10/10/2019 10:37 AM |
| 13 | small town | 10/10/2019 10:36 AM |
| 14 | the people of NB are the best | 10/10/2019 10:26 AM |
| 15 | friendly people - neighborly people | 10/10/2019 10:18 AM |
| 16 | center of town, great scenery | 10/10/2019 10:03 AM |
| 17 | rural, beautiful farms, woods, small | 10/10/2019 10:01 AM |
| 18 | close-knit community | 10/10/2019 9:58 AM |
| 19 | no street lights, parking meters | 10/10/2019 9:57 AM |
| 20 | good grocery store and library | 10/10/2019 9:56 AM |
| 21 | small town - everything | 10/10/2019 9:40 AM |
| 22 | community spirit | 10/10/2019 9:39 AM |
| 23 | country atmosphere | 10/10/2019 9:37 AM |
| 24 | small, local | 10/10/2019 9:36 AM |
| 25 | It's quiet and crime is low. Great people. | 5/22/2019 7:56 AM |
| 26 | Small town that's proud of its history. | 5/21/2019 7:36 AM |
| 27 | Low traffic | 5/18/2019 5:56 PM |
| 28 | Small town | 5/10/2019 7:52 PM |
| 29 | The people who live here | 5/10/2019 7:45 PM |
| 30 | The people and the peaceful pace | 5/10/2019 4:51 PM |
| 31 | It is home. Small and comfortable place | 5/10/2019 4:30 PM |
| 32 | Small Town | 5/10/2019 9:43 AM |
| 33 | Low crime, low taxes and rural beauty. Also, heavy community involvement | 5/10/2019 9:02 AM |
| 34 | It's farm country. It's not built up with a bunch of businesses. | 5/10/2019 8:50 AM |

| North E | Brookfield Community Survey | SurveyMonkey |
|---------|--|-------------------|
| 35 | Knowing everyone | 5/10/2019 8:25 AM |
| 36 | Small country town feeling | 5/10/2019 7:58 AM |
| 37 | Small rural town. We help when we can, we support each other. It's home. | 5/10/2019 7:31 AM |
| 38 | Small and safe community | 5/10/2019 7:24 AM |
| 39 | Sense of community | 5/10/2019 6:55 AM |
| 40 | The community | 5/10/2019 6:16 AM |
| 41 | That it is a nice small town with a low crime rate | 5/10/2019 6:16 AM |
| 42 | The small town, great schools, people. | 5/10/2019 6:10 AM |
| 43 | The people | 5/10/2019 5:28 AM |
| 44 | Small town life | 5/9/2019 11:08 PM |
| 45 | Small town | 5/9/2019 11:08 PM |
| 46 | Commulty | 5/9/2019 10:31 PM |
| 47 | Brookfield Orchard | 5/9/2019 10:18 PM |
| 48 | The community and the schools | 5/9/2019 10:15 PM |
| 49 | Nothing | 5/9/2019 10:13 PM |
| 50 | The people and how we pull together in a crisis | 5/9/2019 10:11 PM |
| 51 | The people | 5/9/2019 10:04 PM |
| 52 | People | 5/9/2019 8:30 PM |

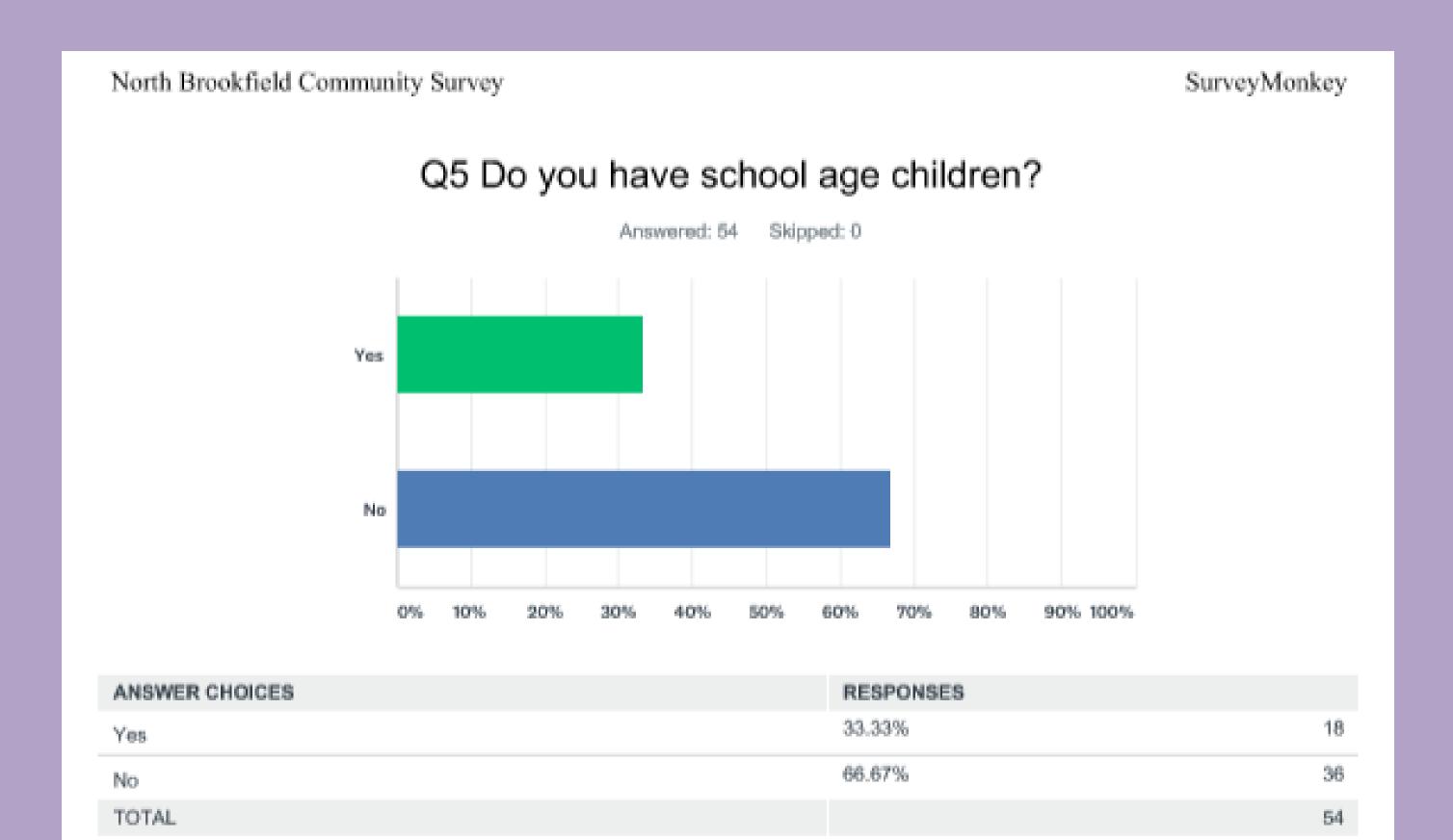


Q4 What is your least favorite aspect of North Brookfield?

Answered: 52 Skipped: 2

| # | RESPONSES | DATE |
|----|--|---------------------|
| 1 | lack of town upkept of property | 10/10/2019 11:24 AM |
| 2 | traffic flow on north main st, parking on north main st | 10/10/2019 11:21 AM |
| 3 | complaints go unnoticed, needs (downtown) cosmetic improvements on building benches - a reason to stay downtown | 10/10/2019 11:15 AM |
| 4 | no gas station, no news paper, road layout, main st needs a face lift | 10/10/2019 11:08 AM |
| 5 | people who don't think with forward thinking | 10/10/2019 11:05 AM |
| 3 | not many amenities, many businesses have closed | 10/10/2019 11:04 AM |
| 7 | wish to see more for young people in terms of culture, and opportunity - perhaps that could apply to all age groups | 10/10/2019 10:54 AM |
| 8 | no business to enjoy/explore, gas station, negatively towards ATV/snowmobiles | 10/10/2019 10:51 AM |
| 9 | weather | 10/10/2019 10:49 AM |
| 10 | the roads and the way downtown looks to people driving by | 10/10/2019 10:47 AM |
| 11 | downtown | 10/10/2019 10:45 AM |
| 12 | main street roads and some of the homes that are not kept up | 10/10/2019 10:37 AM |
| 13 | lack of businesses- it is far from the City too | 10/10/2019 10:26 AM |
| 14 | direction+leadership, no gas station, used to have more than 5 | 10/10/2019 10:18 AM |
| 15 | lack of gas station | 10/10/2019 10:03 AM |
| 16 | not sure- It would be nice to see the downtown area more vibrant | 10/10/2019 10:01 AM |
| 17 | I would like to see the downtown area reactivated | 10/10/2019 9:58 AM |
| 18 | town- main st area | 10/10/2019 9:57 AM |
| 19 | The Main and Summer St intersection | 10/10/2019 9:56 AM |
| 20 | attitude of people from outside not liking it | 10/10/2019 9:40 AM |
| 21 | main street dying | 10/10/2019 9:39 AM |
| 22 | closes up early, minimal activity | 10/10/2019 9:37 AM |
| 23 | attitudes of some people that we cannot do anything about anything | 10/10/2019 9:36 AM |
| 24 | There is no gas station in town | 5/22/2019 7:56 AM |
| 25 | Lack of businesses | 5/21/2019 7:36 AM |
| 26 | No coffee shop | 5/18/2019 5:56 PM |
| 27 | Funding and spending on over the top things instead of sharing the wealth equally. Taxes are high and money is not going where it should like the school and the roads | 5/10/2019 7:52 PM |
| 28 | School choice should be eliminated except for trade school. By paying to send kids elsewhere for a bigger school experience it's hurting our schools. If parents want a bigger school for their kids it should come out of their pocket. | 5/10/2019 7:45 PM |
| 29 | Run down look, especially in and near the center of town | 5/10/2019 4:51 PM |
| 30 | Negativity of people | 5/10/2019 4:30 PM |
| 31 | Town politics | 5/10/2019 9:43 AM |
| 32 | Failure to bring in business, not enough money to go to school for the bare minimum it needs | 5/10/2019 9:02 AM |

| North Brookfield Community Survey | | SurveyMonkey | |
|-----------------------------------|--|-------------------|--|
| 33 | I can't think of one | 5/10/2019 8:50 AM | |
| 34 | The lack of development to help offset on her taxes water bill sewer bill | 5/10/2019 8:25 AM | |
| 35 | Horrible road surfaces | 5/10/2019 7:58 AM | |
| 36 | When groups push agendas for a few and forget about the greater good | 5/10/2019 7:31 AM | |
| 37 | Politics interfering with progress | 5/10/2019 7:24 AM | |
| 38 | Condition of roads and sidewalks | 5/10/2019 6:55 AM | |
| 39 | Not sure | 5/10/2019 6:16 AM | |
| 40 | No gas station | 5/10/2019 6:16 AM | |
| 41 | No businesses, no mindset to want to grow or change with the times, | 5/10/2019 6:10 AM | |
| 42 | The tax base is on the residents. Can't even get a gas station in town. | 5/10/2019 6:10 AM | |
| 43 | Have to drive a fair bit to get to shopping, entertainment, Doctor, etc | 5/10/2019 5:28 AM | |
| 44 | Poor decisions on spending | 5/9/2019 11:08 PM | |
| 45 | No business growth | 5/9/2019 11:08 PM | |
| 46 | Not sure | 5/9/2019 10:31 PM | |
| 47 | Roads during winter, town hall building needs to be cleaned up. | 5/9/2019 10:18 PM | |
| 48 | The animosity between the school and the selectmen and finance committee. The lack of growth in the town center too. | 5/9/2019 10:15 PM | |
| 49 | Highway dept | 5/9/2019 10:13 PM | |
| 50 | Lack of storefronts downtown, the condition of the townhouse | 5/9/2019 10:11 PM | |
| 51 | Our down town looks like a mishmash of buildings | 5/9/2019 10:04 PM | |
| 52 | Deteriorated buildings | 5/9/2019 8:30 PM | |



Q6 What types of businesses would you like to see in North Brookfield?

Answered: 49 Skipped: 5

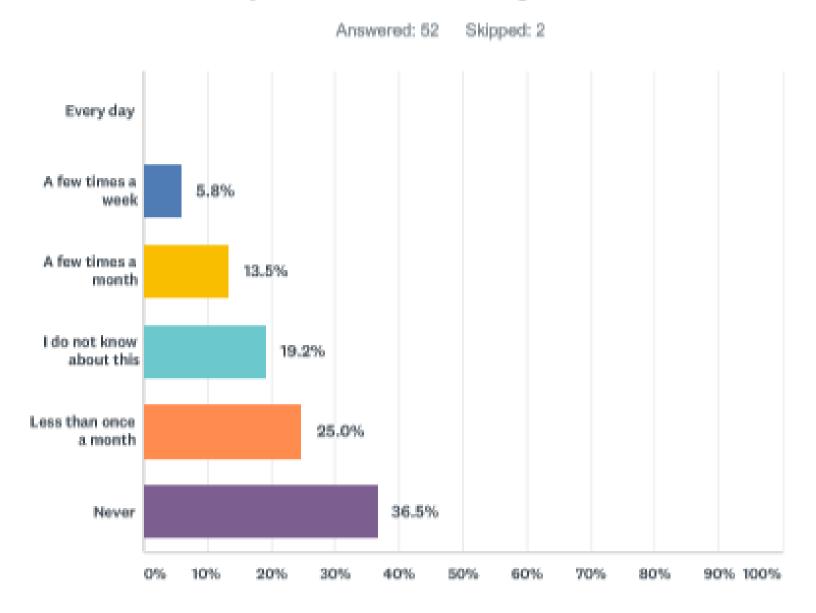
| # | RESPONSES | DATE |
|----|--|---------------------|
| 1 | restaurant | 10/10/2019 11:24 AM |
| 2 | cafe, sandwich shop, small businesses, hardware store | 10/10/2019 11:21 AM |
| 3 | gas station, thrift shop, medical practices, human services | 10/10/2019 11:15 AM |
| 4 | gas station, coffee shop, vehicle parts store | 10/10/2019 11:08 AM |
| 5 | restaurants, an arts center, children indoor play areas for kids and families, shops, gas station, meets the needs for everyone | 10/10/2019 10:54 AM |
| 6 | Gas station (cumby's), coffee, hardware | 10/10/2019 10:51 AM |
| 7 | better convenience store with gas station, hardware store | 10/10/2019 10:47 AM |
| 8 | small shops and restaurants | 10/10/2019 10:45 AM |
| 9 | restaurants | 10/10/2019 10:37 AM |
| 10 | coffee shops | 10/10/2019 10:36 AM |
| 11 | coffee shop, gas station, hardware store | 10/10/2019 10:26 AM |
| 12 | crafts, artisans, food | 10/10/2019 10:18 AM |
| 13 | more entertainment events | 10/10/2019 10:03 AM |
| 14 | businesses that are not chains, innovative, "green" conscious businesses | 10/10/2019 10:01 AM |
| 15 | restaurants, coffee shops, retail | 10/10/2019 9:58 AM |
| 16 | restaurant, coffee shop, bakery | 10/10/2019 9:57 AM |
| 17 | small, entrepreneurial | 10/10/2019 9:40 AM |
| 18 | coffee shop, restaurant, arts and crafts | 10/10/2019 9:39 AM |
| 19 | crafty | 10/10/2019 9:37 AM |
| 20 | restaurant | 10/10/2019 9:36 AM |
| 21 | A gas station | 5/22/2019 7:56 AM |
| 22 | Gas station, coffee shop | 5/21/2019 7:36 AM |
| 23 | Dunkin donuts and gas station | 5/18/2019 5:56 PM |
| 24 | Something that draws people here as a destination | 5/10/2019 7:52 PM |
| 25 | Gas station, healthcare facility | 5/10/2019 7:45 PM |
| 26 | 21st century businesses | 5/10/2019 4:51 PM |
| 27 | Gas station | 5/10/2019 4:30 PM |
| 28 | Mom and pop type of business | 5/10/2019 9:43 AM |
| 29 | Almost any business as long as it is aesthetically pleasing and has a need in the community | 5/10/2019 9:02 AM |
| 30 | What is he already is enough. It's not that far to get to anything else needed. | 5/10/2019 8:50 AM |
| 31 | Gas station and Dunkin' Donuts and a nice sit down restaurant besides pizza and subs | 5/10/2019 8:25 AM |
| 32 | Marijuana dispensary would help with taxes and road improvements | 5/10/2019 7:58 AM |
| 33 | As long as they are supported by people and successful, anything. Maybe some medical offices, professional services, A GAS STATION. | 5/10/2019 7:31 AM |
| 34 | Restaurant Brewery/ cidery Craft places Sports/gym/climbing wall | 5/10/2019 7:24 AM |

| North Brookfield Community Survey | | SurveyMonke |
|-----------------------------------|---|-------------------|
| 35 | Nice restaurant, community cultural center | 5/10/2019 6:55 AM |
| 36 | Not sure | 5/10/2019 6:16 AM |
| 37 | Gas station | 5/10/2019 6:16 AM |
| 38 | Restaurant, gas station, coffee shop, | 5/10/2019 6:10 AM |
| 39 | Anything! | 5/10/2019 6:10 AM |
| 40 | Restaurants | 5/10/2019 5:28 AM |
| 41 | Restaurants. Manufacturing. Any would help | 5/9/2019 11:08 PM |
| 42 | Gas station | 5/9/2019 11:08 PM |
| 43 | Dunkins, gas station More restaurants. More stires | 5/9/2019 10:31 PM |
| 44 | Gas station | 5/9/2019 10:18 PM |
| 45 | a cafe where we can get coffee or kids can hang out. Restaurants. | 5/9/2019 10:15 PM |
| 46 | Not sure | 5/9/2019 10:13 PM |
| 47 | Coffee shop, Theater | 5/9/2019 10:11 PM |
| 48 | Gas station, restaurant, Bakery, Buddhist temple | 5/9/2019 10:04 PM |
| 49 | Marijuana | 5/9/2019 8:30 PM |

North Brookfield Community Survey

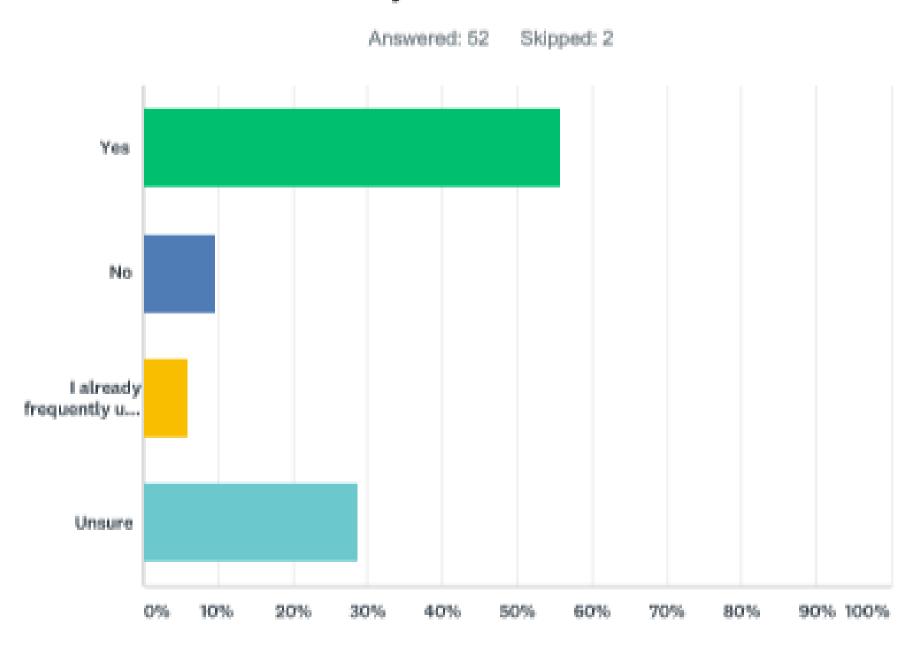
SurveyMonkey

Q7 How often do you use the walking trails North Brookfield?



| ANSWER CHOICES | RESPONSES | |
|--------------------------|-----------|----|
| Every day | 0.0% | 0 |
| A few times a week | 5.8% | 3 |
| A few times a month | 13.5% | 7 |
| I do not know about this | 19.2% | 10 |
| Less than once a month | 25.0% | 13 |
| Never | 36.5% | 19 |
| TOTAL | | 52 |

Q8 If the trails in North Brookfield were better marked, would you be more likely to use them?



| ANSWER CHOICES | RESPONSES | |
|-------------------------------|-----------|----|
| Yes | 55.77% | 29 |
| No | 9.62% | 5 |
| I already frequently use them | 5.77% | 3 |
| Unsure | 28.85% | 15 |
| TOTAL | | 52 |

Q9 How do you feel about the Town House renovation efforts?

Answered: 53 Skipped: 1

| # | RESPONSES | DATE |
|----|--|---------------------|
| 1 | wonderful | 10/10/2019 11:24 AM |
| 2 | great all for it | 10/10/2019 11:22 AM |
| 3 | I love it | 10/10/2019 11:21 AM |
| 4 | they have done a great job, but unfortunately much more is needed | 10/10/2019 11:15 AM |
| 5 | we need to go forth with reckless abandon, its our anchor building | 10/10/2019 11:08 AM |
| 6 | glad its being restored. Hopefully town offices can go back to it | 10/10/2019 11:05 AM |
| 7 | glad its being restored | 10/10/2019 11:04 AM |
| 8 | excited and encouraged | 10/10/2019 10:54 AM |
| 9 | great to see our town development moving | 10/10/2019 10:51 AM |
| 10 | I think its a waste of money build a nice new one use stuff from it to rebuild it | 10/10/2019 10:47 AM |
| 11 | painted last year | 10/10/2019 10:45 AM |
| 12 | hopeful it will be great | 10/10/2019 10:37 AM |
| 13 | wonderful | 10/10/2019 10:36 AM |
| 14 | mixed feelings as it is an expensive endeavor | 10/10/2019 10:26 AM |
| 15 | love it, very impressed | 10/10/2019 10:18 AM |
| 16 | love the restoration effort | 10/10/2019 10:03 AM |
| 17 | I like the idea of a arts/cultural/community center. I think its very important to use the historical building | 10/10/2019 10:01 AM |
| 8 | Awesome, I really like the direction they are heading | 10/10/2019 9:58 AM |
| 9 | happy they are happening | 10/10/2019 9:57 AM |
| 90 | Urgent | 10/10/2019 9:56 AM |
| 21 | love it | 10/10/2019 9:40 AM |
| 22 | fully support | 10/10/2019 9:39 AM |
| 23 | great | 10/10/2019 9:37 AM |
| 24 | yes, a must | 10/10/2019 9:36 AM |
| 25 | Great | 5/22/2019 7:56 AM |
| 26 | Love it. | 5/21/2019 7:36 AM |
| 27 | Excited | 5/18/2019 5:56 PM |
| 28 | Spending money on rent for town offices is a waste of taxpayer money there for restoring the building to house our own offices would make more financial sense. However spending money foolishly on a great room where that is a thing of the past does not make any sense. People do not have a focal point of the community anymore. | 5/10/2019 7:52 PM |
| 29 | It is a symbolic building & I'd love for it to at least get the rest of the paint | 5/10/2019 7:45 PM |
| 80 | 100% in favor of it | 5/10/2019 4:51 PM |
| 31 | This group is working hard to restore this building. I am just not sure it is feasible but I applaud their efforts | 5/10/2019 4:30 PM |
| 32 | Would love to see it completed with it used for multiple things | 5/10/2019 9:43 AM |

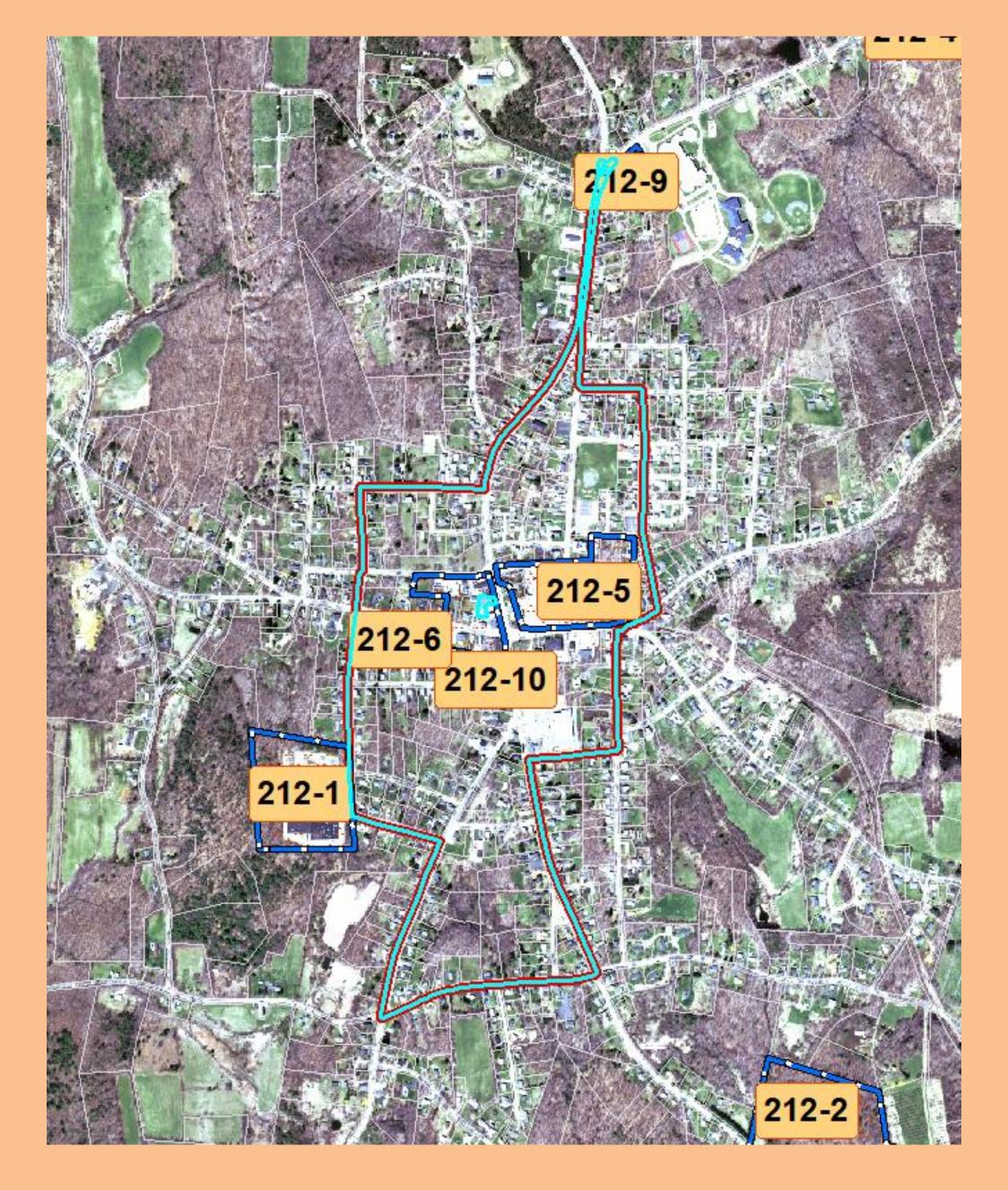
| North E | North Brookfield Community Survey | | |
|---------|--|-------------------|--|
| 33 | Very exciting! Loved the tour and performances to be able to see inside the wonder that is waiting to be renovated and hopefully reintroduced to the community | 5/10/2019 9:02 AM | |
| 34 | Wondering what's going on. | 5/10/2019 8:50 AM | |
| 35 | I already into office where they're all together | 5/10/2019 8:25 AM | |
| 36 | I think it is a wonderful plan. It improves the look of Main Street. Hopefully this will encourage small business to move in. | 5/10/2019 7:58 AM | |
| 37 | I like it. Beautiful building | 5/10/2019 7:31 AM | |
| 38 | I think the new paint job looks gorgeous. Not sure what the inside renovation entails (workload or cost) | 5/10/2019 7:24 AM | |
| 39 | The townhouse is a beautiful building and should be restored back to its original beauty | 5/10/2019 6:55 AM | |
| 40 | Good | 5/10/2019 6:16 AM | |
| 41 | It's ok as long as it's not costing the town slot of money that would raise taxes | 5/10/2019 6:16 AM | |
| 42 | Honestly I'd prefer to see money go to School improvements. I don't really care at all about the Town House | 5/10/2019 6:10 AM | |
| 43 | Great idea. Wonderful historic building. | 5/10/2019 6:10 AM | |
| 44 | Amazing building and worthy undertaking, but I worry about the ROI | 5/10/2019 5:28 AM | |
| 45 | Great to conserve history. | 5/9/2019 11:08 PM | |
| 46 | Ok | 5/9/2019 11:08 PM | |
| 47 | Too much | 5/9/2019 10:31 PM | |
| 48 | Taking forever | 5/9/2019 10:18 PM | |
| 49 | I love that they're trying to restore it but there needs to be more done, it's very slow moving. I feel they need to do fundraising on a larger scale. | 5/9/2019 10:15 PM | |
| 50 | If they put the town offices back in the building it will be worth it. | 5/9/2019 10:13 PM | |
| 51 | It was sad to see what's become of the inside. We need to do more to save that space | 5/9/2019 10:11 PM | |
| 52 | Excited! Can't wait for it to be open and used again | 5/9/2019 10:04 PM | |
| 53 | Great | 5/9/2019 8:30 PM | |

| Address | Town | Ctata | 7in Namo | Owner |
|--|-----------------------------------|-------------|---|---|
| 8 Stoddard Place | North Brookfield | State MA | Zip Name 1535 ABC Bookkeeping | Alicia Anderson |
| 36 South Main St. | North Brookfield | MA | 1535 North Brookfield Dance | Kara Anderson |
| 19 Waite Corner Rd. | North Brookfield | MA | 1535 Bennett's Hill Services | Lindsey Bennett |
| 4 Elm St. | North Brookfield | MA | 1535 Berthiaume & Berthiaume | Atty. Blaise P Berthiaume |
| PO Box 215 | North Brookfield | MA | 1535 Brown Electrical | Troy R. Brown |
| 69 Donovan Rd. | North Brookfield | MA | 1535 Country Auto Body, Inc. | Shane Chabot |
| 62 Grove St. | North Brookfield | MA | 1535 Natural Balance Landscaping | Robert Connor |
| 40 Donovan Rd. | North Brookfield | MA | 1535 TC's Snowmobile ATV & Auto | Tracy Cormier |
| 225 N. Main Street | North Brookfield | MA | 1535 Cumberland Farms, Inc. | , |
| 355 North Main St. | North Brookfield | MA | 1535 Eye Associates | Jennifer D'Amico |
| 44 Spring St. | North Brookfield | MA | 1535 Noisy Beagle Antique Shoppe | Robert & Carolyn Davenport |
| 9 Brown Rd. | North Brookfield | MA | 1535 Dupre Scrap Recycling | Richard Dupre |
| 55 Bigelow St. | North Brookfield | MA | 1535 Central Gutter Works | Robert Decosta |
| 37 Walnut St. | North Brookfield | MA | 1535 Suddenly Sandy's | Sandra Halsey |
| 171 North Main Street | North Brookfield | MA | 1535 Embrace Life Today | Brenda Helleberg |
| 11 Mad Brook Rd. | North Brookfield | MA | 1535 Huck's Deisel & Towing | Francis Huckins |
| 23 High St. | North Brookfield | MA | 1535 Sun Hill Press | Darrell D. Hyder |
| 16 Central St. | North Brookfield | MA | 1535 John's Barber Shop | Sandra Ingemi |
| 327 North Main St. | North Brookfield | MA | 1535 Express Auto Wash, Inc. | Mark & Carin Jolin |
| 231 North Main St. | North Brookfield | MA | 1535 Jim's Pizza | Diamato Kapoukranidis |
| PO Box 110 | North Brookfield | MA | 1535 Astree Salon | Danielle Leveillee |
| 4 Barrett Rd. | North Brookfield | MA | 1535 Chester Lubelczyk | Chester Lubelczyk |
| 51 South Main St. | North Brookfield | MA | 1535 Crop-Stop | Michelle Metcalf |
| 6 South Main St. | North Brookfield | MA | 1535 Theresa's Beauty Salon | Christine M. Morrision |
| 175 North Main Street | North Brookfield | MA | 1535 Angel Nails | Hao Nguyen |
| 60 School Street | North Brookfield | MA | 1535 North Brookfield Pizza Palace | George Frangos |
| 20 Boynton Rd. | North Brookfield | MA | 1535 North Brookfield Sportsmens Club, Inc. | |
| 70 East Brookfield Rd. | North Brookfield | MA | 1535 DL & Son Restaurant Equipment | Daniel Paradis |
| 78 Elm St. | North Brookfield | MA | 1535 Paradis Firearm | Paul Paradis |
| PO Box 238 | North Brookfield | MA | 1535 Pillsbury Funeral Home | Michael Pillsbury |
| 31 Bigelow St. | North Brookfield | MA | 1535 Dottie's Beauty Parlor | Dorothy Revene |
| 13 Maple St. | North Brookfield | MA | 1535 H.R Salem Transport, LLC | |
| 138 Summer St. | North Brookfield | MA | 1535 Scarpaci Builders | Peter Scarpaci |
| 163 North Main St. | North Brookfield | MA | 1535 Romeg Enterprises | Wendy Sergeant |
| 39 Grove St. | North Brookfield | MA | 1535 Grove St Market 1535 F.T. Smith Sand & Gravel | 39 Grove Realty, LLC Frederick Smith |
| PO Box 333 | North Brookfield North Brookfield | MA | | |
| 359 North Main St. 5 Gilbert Street | North Brookfield | MA MA | 1535 Michael Toomey & Associates 1535 Hanaford | Michael Toomey |
| 359 North Main St. | North Brookfield | MA | 1535 Strandz | Victory Distributors, Inc. Jesse P Waugh |
| 341 North Main St. | North Brookfield | MA | 1535 Strand2 1535 Statz Sports Bar & Grill | Thomas Waugh |
| 359 North Main St. | North Brookfield | MA | 1535 Statz Sports bar & Griii | Thomas Waugh |
| 359 North Main St. | North Brookfield | MA | 1535 Laflin Insurance Agency | Thomas L Waugh |
| 17 Ashley Rd. | North Brookfield | MA | 1535 Melad Studio Works | Ethan Melad |
| 17A Brickyard Rd. | North Brookfield | MA | 1535 Preferred Construction | Gary Mort |
| 81 Downey Rd. | North Brookfield | MA | 1535 KPS Construction | Kevin P. Smith |
| 17A Cider Mill Rd. | North Brookfield | MA | 1535 Walsh's Environmental Services | Arthur Talbot |
| 16 Hillsville Rd. | North Brookfield | MA | 1535 Minglewood Veterinary Services | Charlotte M. Newell |
| 46 Mill Rd. | North Brookfield | MA | 1535 Enchanting Events | Jessica Wisniewski |
| 14 North St. | North Brookfield | MA | 1535 Auto Hauling America | Thomas Itemere |
| 257 North Main St. | North Brookfield | MA | 1535 Central Mass Jump Parties, LLC | Paul Tokatli |
| 100 Old E. Brookfield Rd. | North Brookfield | MA | 1535 JGL Landscaping | Scott Johnson |
| 100 Old E. Brookfield Rd. | North Brookfield | MA | 1535 Kettle Brook Farms | Scott Johnson |
| 100 Old E. Brookfield Rd. | North Brookfield | MA | 1535 Landscape Solutions | Scott Johnson |
| 69 Donovan Rd. | North Brookfield | MA | 1535 North Country Signs | Shane Chabot |
| 24 Summer St. | North Brookfield | MA | 1535 Xpress Reprographics | Patrick Yeung |
| 23 Gilbert St. | North Brookfield | MA | 1535 Cheeky Bee Quilts and Things | Phyllis Cobiski & Natalie Karlson |
| 106 South Main St. | North Brookfield | MA | 1535 Skyscrapes/Raslavsky Photographics | Robert Raslavsky |
| 3 Smith Hanson Rd. | North Brookfield | MA | 1535 Nye Plumbing Co. | Kenneth Nye |
| 2 Oakham Road | North Brookfield | MA | 1535 North Brookfield DG, LLC | Store #18273 |
| 47 North Common Street | North Brookfield | MA | 1535 Canine Congeniality | |
| 8 Bullard Road | North Brookfield | MA | 1535 Dumont Septic Pumping | |
| | | | | |

North Brookfield Business Listing



2014 Sidewalk Survey



2015 PDA Sites